

DISTRICT ANNUAL REPORT

2024



The Villages®
Community Development Districts

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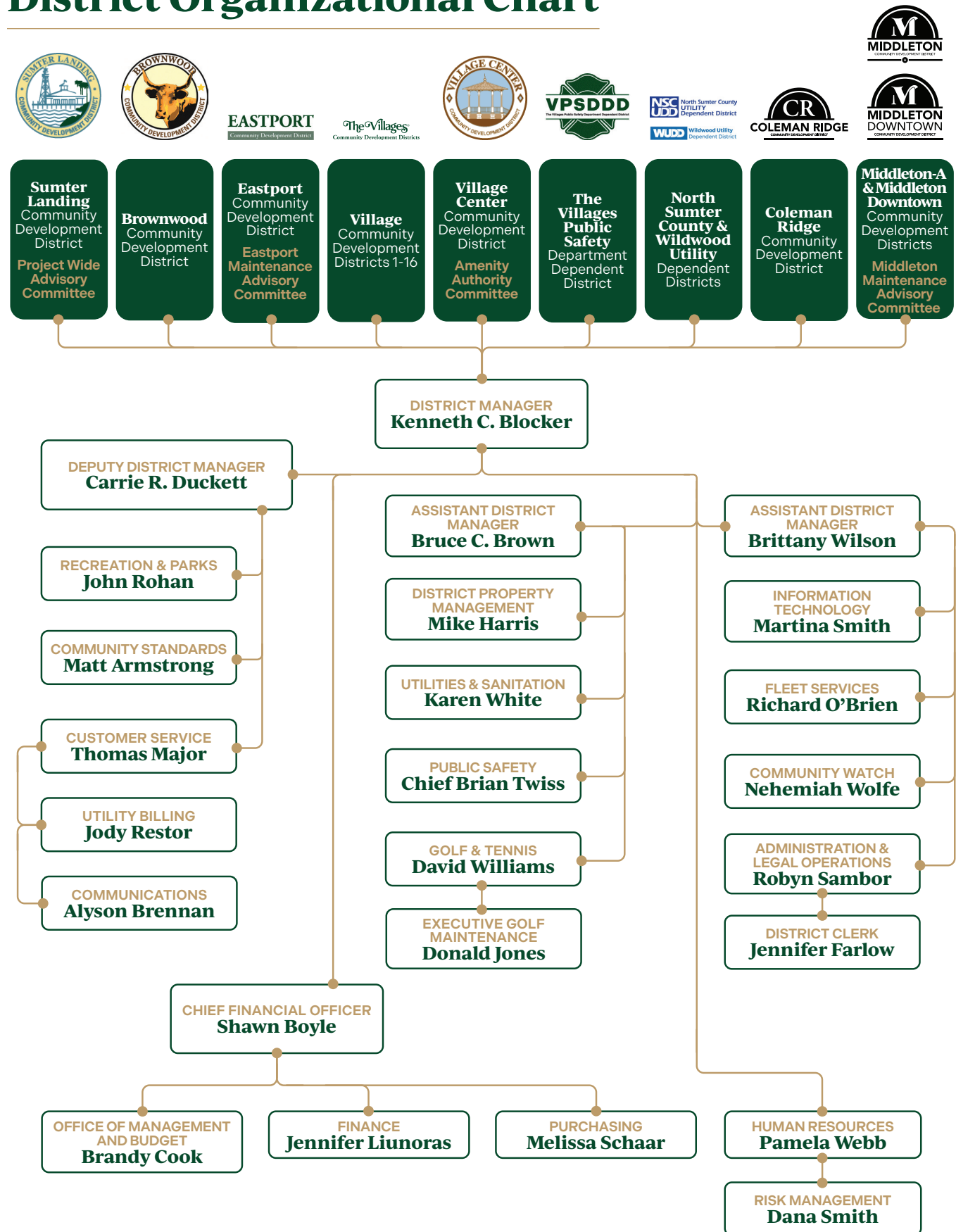
Middleton - A Community Development District 112

Middleton - Downtown Community Development District 116

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District Organizational Chart



Message from the District Manager



As we close out another year, I want to take a moment to reflect on what we've accomplished together, the challenges we've faced, and how we're positioned to continue driving success in the years ahead. This year has been one of tremendous growth, and I am incredibly proud of how our team has responded to both the opportunities and challenges that came our way.

This year, we achieved significant milestones that underscore our commitment to growth, innovation, and delivering value to our customers and stakeholders. With the support of Sumter County, we successfully organized The Villages Public Safety Department Dependent District (VPSDDD) and approved a new fire assessment rate. The Villages Public Safety Department expanded fire & EMS coverage with the construction of Fire Stations 46, 48, and future Stations 49 and 50.

The approval of the implementation of a \$49 Million-dollar Advanced Metering Initiative is the largest Capital project in District history and will impact every commercial and residential customer within The Villages. This project highlights the commitment to sustainability

of our utility infrastructure and operational excellence to the community.

As with any year, we've faced our share of challenges that comes with the pace of growth and volume of amenity facilities. From rising contract prices to El Nino effects on the golf courses, I am proud to say that our ability to adapt quickly and strategically pivot has helped us maintain the stability of budgets and find new innovative ways to maintain our golf courses.

I would like to express my sincere gratitude to our District Team, whose dedication have been the driving force behind our continued success. As we look ahead, the District will be undertaking the largest construction project in our history with the demolition and rebuild of Paradise Recreation Center – the oldest regional center in The Villages. This \$20 Million dollar project is currently finishing up in design stage and I can't wait to see what it looks like when complete!

Finally, I would like to take this opportunity to thank each District Board & Committee member for your continued trust and support. We recognize that none of our achievements would be possible without the collective efforts of our Boards, Staff and Community Partners.

Kenny Blocker
DISTRICT MANAGER

Budget

FY23-24 ANNUAL BUDGET

\$651,131,811

CAPITAL PROJECTS

\$150,383,910

DISTRICT FUNDS

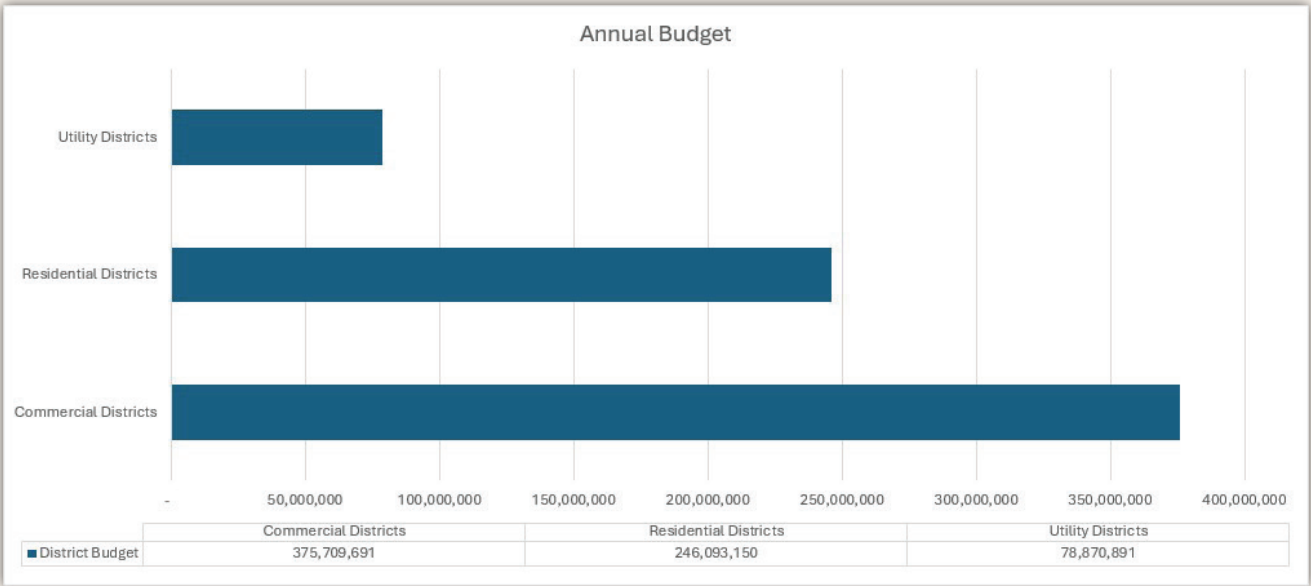
78

The Office of Management and Budget (OMB) follows a strategic Budget process that focuses on accountability and accuracy to develop, review and present the Districts’ budgets and Capital Improvement Plans (CIP). OMB implemented process improvements, centralized services, new Capital Improvement Plans, and Fund Balance Reserve Policies for several of the Numbered Districts.

The Fiscal Year (FY) 2023-24 Budget process improvements included changes to the allocation of management fees, centralized services for Information Technology software, personnel budgeting, and expanded five-year budgeting for

operations which provided the framework for each of the District Departments to provide their services. OMB also played a key role in updating the current CIPs and developing five-year Capital Improvement Plans for Districts 12-15. These were presented to the Boards with funding forecasts and options to assure the funds are available when necessary. Through this process, Districts 1-13 were also presented Fund Balance Reserve Policies to ensure that funding levels were at an appropriate level for the five-year forecasts, and will identify when increases to Maintenance Assessments are necessary.

ANNUAL BUDGET



Community Standards

ARC APPLICATIONS
PROCESSED

10,270

WALK-IN RESIDENTS
ASSISTED IN OFFICE

6,454

FINES & EXPENDITURES
COLLECTED

\$107,635.85

REVISIONS TO COMPLIANCE STANDARDS

- Updated ARC requirements for tree removal in home units. (Effective November 2023)
- Establishing a fine schedule of \$150 initial fine and \$50 daily fine for properties in which District staff is hindered from maintaining those properties per an Order of Enforcement. (Effective November 2023)
- Adding a process for a District to maintain a property, within the legal parameters permitted, that pose a public health and safety risk to the community. (Effective November 2023)
- For Districts 2, 4, 5, 6, 9, and 12, modifications were made to how concerns for potential external deed violations are accepted to non-anonymous, anonymously within a District only, or non-anonymous within a District only. (Effective November 2023)

Community Standards has enhanced its information gathering and communication methods by utilizing court records to determine property status. This approach enables the department to proactively contact appropriate parties (such as banks, attorneys, or family members) regarding properties violating deed restrictions and inform them of accumulated fines or liens. This strategy has significantly improved the department's ability to address violations effectively and ensure communication with the correct responsible parties.



Community Standards updated the Architectural Review Manuals for each District to provide requested changes from the District Boards and Architectural Review Committee, make the manual easier to navigate, and clarify information for easier understanding. Community Standards began processing concerns for possible deed violations and processing Architectural Review Applications for District 15 and Middleton-A.



ADDITIONAL STATISTICS

DEED COMPLIANCE
CONCERNS
PROCESSED

3,647

PUBLIC
HEARINGS
CONDUCTED

140

COST-SAVINGS

Community Standards personnel and operating costs for staff will be moved to the General Fund and will be included as part of the annual Management Fee allocation for each District. This budgetary change will result in cost savings for each District.



SUCCESSFUL INITIATIVES

- Established a process where Residents can pay their fines associated with deed restriction violations online.
- Each District webpage received an updated District Adopted Rules page that provides more information and clarity for the most recent Rule Amendment and Restatement by the District Boards.
- Relocated the Architectural Review Meeting for Districts 11 – 15 and Middleton – A to Franklin, a Recreation Center closer to those Districts south of SR44.

Community Watch

2024 COMMUNITY WATCH PROGRAMS

TOTAL CALLS
FOR DISPATCH
CENTER

517,000

HOUSE CHECKS
PERFORMED

18,258

ADULT WATCH
CALLS MADE

41,981

CALLS
COMPLETED

116,071

COST SAVINGS

1. Standardized operating hours at all staffed gates
2. Purchasing supplies at a decreased amount

VPD WINDSHIELD SURVEYS

- Community Watch in conjunction with CERT provided valuable post-storm assistance to VPSD following significant weather events by conducting comprehensive windshield surveys.

REGIONALIZATION INITIATIVES

- Executed major organizational expansion by establishing three regions (A, B, C) with 21 total Patrol Zones, and establishing dedicated Regional Managers for comprehensive oversight of gates, patrol, dispatch, and operations.

TRAINING ENHANCEMENTS

- Implemented comprehensive training and safety improvements through deployment of 15 specialized gate trainers, introduction of patrol driver training manuals, standardized radio safety protocols, and enhanced communication capabilities with new dual-channel Wave radio system.

TRAFFIC INCIDENT MANAGEMENT PROGRAM

- Traffic Incident Management program was created in 2024 in partnership with Sumter County Sheriff's Office to provide additional training to all our Patrol Drivers to stay safe on the scene of a traffic incident when requested by local law enforcement. By setting up safety equipment at the scene of a traffic incident not only keeps the first responders and CW Patrol Drivers safe, but it also keeps the flow of traffic moving safely around the scene which keeps our roads safe for our residents.



NOTEWORTHY STATISTICS

APPROXIMATE NUMBER
OF GATE INTERACTIONS
EVERY 24 HOURS

301,284

APPROXIMATE NUMBER
OF GATE INTERACTIONS
PER YEAR

109,968,660

TOTAL NATIONAL
NIGHT OUT GUESTS

200

Customer Service

CDD ORIENTATION
ATTENDEES
(NOV 23-OCT 24)

164

VETERAN BRICKS
SOLD FOR 2024
CEREMONY

302

AVERAGE GATE CARD
TRANSACTIONS PER MONTH
AT DISTRICT OFFICES (2024)

734

Known as the District's "One-Stop" location, residents can access information about the community in which they live simply by calling, stopping in, or exploring our website!



PROUD PROJECTS

- Launched Resident Academy with a new layout and PowerPoint presentation
- Conducted Government Day with over 50 Government Agencies in representation and attendees

NOTEWORTHY STATISTICS

- 15,136 Veteran Bricks sold over time
- 1,052 Benches sold
- Successfully updated the New Gate Access System across all gates throughout The Villages
- Average of 503 Resident ID transactions per month at the District Offices

District Clerk

NUMBER OF PUBLIC
RECORD PAGES
SCANNED

48,000

NUMBER OF HOURS
PREPARING MEETING
MINUTES

1,072



TOP FIVE ACCOMPLISHMENTS

- Implemented JustFOIA – Easy to Use Records Request Software
- Updated Scanning Software for Public Records Retention using Laserfiche
- Tracking of Supervisor Four (4) Hour Required Public Records and Ethics Training
- Assisted Supervisors with New Form 1 Website
- Welcomed Villages Public Safety Department Dependent District, Eastport Maintenance Advisory Committee and Middleton Maintenance Advisory Committee

NOTEWORTHY STATISTICS

- 162 Public Records Requests responded to using Just FOIA since May 1, 2024
- 284 Agenda and Minutes Created for Board and Committee Meetings
- 3,063 Expended Hours Preparing Agendas, Minutes, Materials and Attending Meetings

District Property Management

LANDSCAPING ASSETS
MAINTAINED: ANNUALS

1,900,000+

LANDSCAPING ASSETS
MAINTAINED: PALMS

27,000+

LANDSCAPING ASSETS
MAINTAINED: TREES

51,000+

District Property Management (DPM) is responsible for maintaining the District-owned assets of The Villages while preserving the community's design intent. The department comprises seven divisions: Facilities, Landscape, Water Resources, Town Centers, Construction, Infrastructure, and Special Projects. With over 80 square miles of property to maintain, DPM staff is committed to providing high-level service for the residents to enjoy.

2024 ACCOMPLISHMENTS

- Morse Island Revetment Project
 - » Commenced the project at the end of January 2024 to clear vegetation and trees from the Morse Island shoreline
 - » Following this, a mesh fabric with a bedding rock layer and rip-rap was installed below Parker Morse Bridge to prevent erosion. The project also entailed the restoration of landscaping, trees, irrigation, and golf cart paths
 - » The project concluded on June 6th, 2024
- Construction of the Hogeeye Preserve Disc Golf Course
- Renovation of the Savannah Pool House
- Replacement of Hawkes Bay and Lake Mira Mar pump stations
- Brownwood Billboard
 - » The Brownwood Billboard was replaced due to deterioration. The new structure features all new foundation, new footers, a vibrant color scheme and landscaping to tie all the aesthetics together

ADDITIONAL STATISTICS

BEDSPACE MAINTAINED

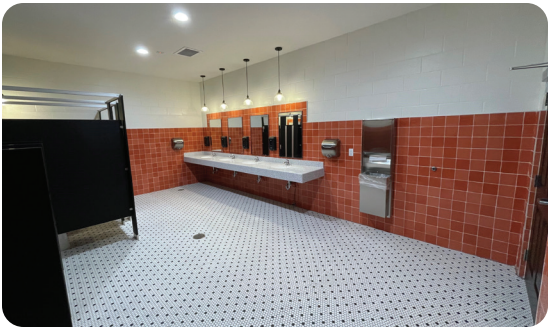
84,000,000+
Square Feet

GRASSES MAINTAINED

25,000,000+
Square Feet

IRRIGATION ZONES MAINTAINED

16,000+



NOTEWORTHY STATISTICS

- Painted over 35 recreation centers and postal centers
- Completely renovated over nine pools
- Resurfaced over 100 sports courts
- Card room flooring in four recreation centers was replaced with LVT flooring
- Six recreation centers underwent a landscape lighting renovation to convert to LED lighting
- 34 HVAC systems replaced at recreation centers, postal stations & gate houses
- 14 facilities received full roof replacements
- Replaced wallpaper in over five recreation centers
- 49,668 square yards of roadway/parking lots have undergone the mill & overlay process
- 445,605 square yards of roadway/parking lots have undergone a reclamite application
- 327,493 square yards of parking areas have been sealed and striped
- Lighting throughout nine tunnels was converted to 120V power
- Over 650 basins maintained throughout the year
- Hawkes Bay and Lake Mira Mar pump stations were replaced
- Repairs to the generators at Mira Mir and Golfview Pump Stations
- SCADA (Supervisory Control and Data Acquisitions) installations at nine pump stations
- Submersible pump replacement at The Spanish Springs Electric Creek



Human Resources

TOTAL DISTRICT
EMPLOYEES

2,521

TOTAL FULL-TIME
EMPLOYEES

505

TOTAL PART-TIME
EMPLOYEES

2,016



The District doubled in staff as we welcomed 1,000 Golf Operations employees on October 1, 2023, who transitioned from The Villages. The District became self-insured to keep medical plan costs as low as possible, while continuing to provide benefits that our employees find valuable.

The District transitioned to a new retirement provider. This change improved technology and call center support along with an enhanced platform of investments and services, and better onsite support for all participants at a lower cost. Benefit packages for both full-time and part-time employees were enhanced to attract and retain talent to better serve our community.

Risk Management

TOTAL WORKERS
COMPENSATION
CLAIMS

114

WORKERS COMPENSATION
AVERAGE COST
PER CLAIM

\$4,667.52

TOTAL GENERAL
LIABILITY CLAIMS

71

GENERAL LIABILITY
AVERAGE COST
PER CLAIM

\$5,857.47

The Risk Management Department evaluates and acquires property and liability insurance for all District entities. This involves managing property loss claims for fire stations, vehicles, fuel stations, recreation facilities and other amenities that serve our residents, guests and employees.

ACCOMPLISHMENTS

- Updated property and gate damage invoices to simplify the collections process
- Developed new interdepartmental processes for property loss reporting resulting in quicker cost recovery responses for District property damage

- Provided “Before You Dig” suggestions to Community Standards to educate homeowners on contractor responsibilities when accessing District property
- Coordinated employee safety efforts with Community Watch by launching an initiative requiring gatehouse attendants to wear radios for safety

COST SAVINGS

Risk Management received a matching Preferred TIPS grant of \$3,562.20 for continued safety programs.

Executive Golf Maintenance & Golf Operations

TOTAL ROUNDS PLAYED IN THE
VILLAGES IN FY23-24

3,473,329

HOLES OF GOLF IN
THE VILLAGES

765

LESSONS TAUGHT AT THE
VILLAGES GOLF ACADEMY

19,998

ACCOMPLISHMENTS AND PROUD INITIATIVES

- Course Enhancement Projects:
 - » Full course renovations at Chula Vista, Amberwood, Pimlico and Pelican. All consisted of new greens, tees, fairways and bunker sand.
 - » Landscape enhancements and cart path repairs. With these renovations, newer turf varieties were incorporated that are shade, drought and traffic tolerant.
 - » Five courses (Yankee Clipper, Southern Star, De La Vista, El Diablo and El Santiago) had bunker projects accomplished with installation of G-Angle bunker sand which is better for drainage and preventing washouts.
- Planning, creating and implementing District Agronomic Plan and direct purchasing of all fertilizer, chemical and sand inputs for the Executive Golf courses.
- Established partnership with the USGA Green Section Agronomy department for support on maintenance, implementing and outside source score card and educational opportunities for golf maintenance contractors.



ADDITIONAL STATISTICS

HOLES-IN-ONE

2,767

GOLFERS SHOT THEIR AGE

5,310

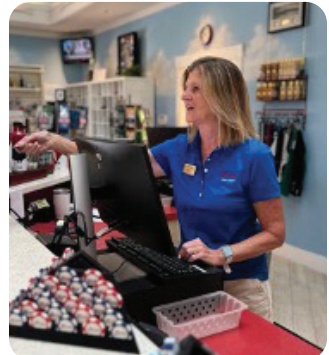
Oldest Woman: 93
Oldest Man: 98

GOLF & TENNIS OPERATIONS CURRENTLY INCLUDES THE FOLLOWING

- 14 Championship Courses
- 41 Executive Courses
- Three Pitch & Putt Courses
- Three Putt & Play Courses
- Four Driving Ranges
- Two Tennis Facilities (Glenview & Lopez)
- Seven Country Club Pools
- Two Golf Academies (Palmer & Sarasota Practice Center)
- Two Custom Club Shops (Palmer & Sarasota Practice Center)

2024 GRAND OPENINGS

- Shallow Creek
- Hacienda Hills (Reopened with a new golf shop)
- Live Oak Pitch & Putt
- Laurel Oak Executive Golf Course



DID YOU KNOW?

TOTAL ROUNDS PLAYED
IN THE VILLAGES
IN FY23-24
(EXECUTIVE HOLES)

2,564,723

TOTAL ROUNDS PLAYED
IN THE VILLAGES
IN FY23-24
(CHAMPIONSHIP HOLES)

908,606

HOLES OF GOLF IN THE VILLAGES
(EXECUTIVE HOLES)

423

HOLES OF GOLF IN THE VILLAGES
(CHAMPIONSHIP HOLES)

342

Public Safety

PROPERTY & CONTENTS
SAVED

\$13,283,645

TOTAL CALLS FOR
SERVICE IN FY 23-24

26,376

PATIENTS TRANSPORTED
TO LOCAL HOSPITALS

16,055



Villages Public Safety Department (VPSD) is comprised of an expanding force of over 170 highly trained Firefighters/Paramedics/EMTs, Battalion Chiefs, and Administrative Personnel. Not only has VPSD met the goal of providing excellent patient care with rapid transportation to the hospital, but we also introduced several new programs placing VPSD as one of the most progressive EMS agencies in the State of Florida. New life-saving programs introduced:

- Implemented Neuroprotective CPR for better outcomes after a cardiac arrest.
- The use of pre-hospital blood products for severe hemorrhage, which directly saved the lives of two people shortly after its introduction into our medical protocols and emergency readiness.
- During FY 23-24, VPSD became one of 10 ground EMS agencies in Florida and one of 155 agencies nationwide to carry pre-hospital blood via this strategic initiative.



ALS TRANSPORT SERVICES

AVERAGE TOTAL RESPONSE
TIME (CRITICAL/HIGH ACUITY)

00:07:06

AVERAGE TOTAL RESPONSE
TIME (MODERATE/LOW ACUITY)

00:08:24

TOTAL NUMBER OF
TRANSPORTS

16,055

TRAINING HOURS
STATISTICS

TOTAL TRAINING HOURS

28,810

TOTAL FIRE TRAINING HOURS

22,559

TOTAL EMS TRAINING HOURS

4,635

TOTAL TECHNICAL RESCUE
TRAINING HOURS

1,616



One of our most notable achievements during FY 23-24 was retaining an Insurance Services Office (ISO) Public Protection Classification (PPC) rating of 2/2Y. This rating is a result of comprehensive evaluation of our department's apparatus, equipment, station locations, and water supply by an external evaluator. It plays a pivotal role in the underwriting process for insurance companies, influencing policy premiums and coverage for personal and commercial property insurance.



OTHER SERVICES

**Smoke
Detector
Program**

**Heavy
Technical
Rescue
Team**
(FL-TRT-424)

**Fire
Investigations
& Inspections**

**CPR &
First
Aid
Classes**

**Public
Education
Events**

**Community
Emergency
Response
Team**
(CERT)

**AED
Program**

Finance

ACCOUNTS PAYABLE
VOUCHERS

45,287

AMOUNT PAID OUT

\$203,514,519

AMOUNT OF BOND
PAYOFFS PROCESSED

\$10,785,182

ACCOMPLISHMENTS

The Finance department is responsible for putting together the annual audits each year for each district.

- Twenty-one audits were completed including two additional districts this year
- Village Center Service Area debt was paid off
- North Sumter County Utility Dependent District Sumter Sanitation Fund Bond Series 2022 Rating was upgraded from A to A+
- Issuance of District 15 Phase 2 bonds (\$163,000,000) and Middleton-A Phase 2 bonds (\$31,000,000+)

ADDITIONAL STATISTICS

DISTRICT 10 PHASE 2 REFINANCING
NET PRESENT VALUE SAVINGS

\$6,933,312

Purchasing

PURCHASING CARD REBATE
TOTAL (APRIL - JULY)

\$77,510.37

COST SAVINGS
NEGOTIATED

\$173,130+

UNDER BUDGET SAVINGS FROM
FORMAL SOLICITATIONS

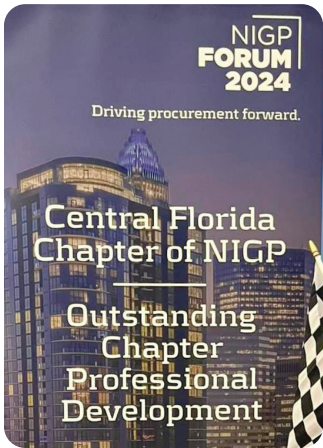
\$5,392,815

PROUD PROJECTS/INITIATIVES

NIGP Awards

The Purchasing Department is constantly focused on training and re-training initiatives. In August 2024, the District Purchasing Department participated as a member of the Central Florida Chapter at the NIGP Institute of Public Procurement 2024 Forum in Charolette, NC. The 2024 Forum was attended by over 3,000 procurement professionals representing 72 Chapters from across the US and Canada.

This five-day event consists of educational sessions, networking opportunities, supplier connections, and inspiring speakers. NIGP encourages Chapters to showcase their professional development opportunities and



recognize exemplary service and outstanding accomplishments through two Chapter Awards: the Chapter Performance Standards Seal and Outstanding Chapter Awards.

This year, our Chapter won the 2024 award for Outstanding Chapter for Professional Development and the 2024 Platinum Chapter Performance Standard Seal award.

These awards recognize Chapters for upholding high standards of performance and ethical behavior to balance diverse member engagement, needs and interests as well as recognizing outstanding Chapter practices with the intent of sharing knowledge with the rest of the organization.

ACCOMPLISHMENTS

- Engineering Services contracts resulting in 528 agreements
- General Services contracts resulting in 360 agreements
- 76 Contract Amendments and Renewals
- 24 Financial Auditing Agreements, 7 Auditing Selection Committees, 48 Selection Committee Members
- 75 Disaster Debris Contracts
- New Purchasing Manual

PROCUREMENT PROGRAMS

- Walmart Business Account
- Lowes Professional Government Pricing Account
- Home Depot Government Pricing Account with potential rebates

The Purchasing Department launched three, new centralized procurement programs which streamlines the ordering process. District Staff can take advantage of competitive prices available only to government customers, a wide range of product selection, and quantity discounts as well as reductions in delivery times.



**ADDITIONAL
NOTEWORTHY
STATISTICS**

PURCHASE ORDERS ISSUED

7,489

TOTAL DOLLAR AMOUNT OF
PURCHASE ORDERS ISSUED

\$7,381,378

CONTRACTS MAINTAINED

1,343



Recreation & Parks

CHILDREN
ENROLLED IN
CAMP VILLAGES

4,000+

RESIDENTS WHO ATTENDED
VOLUNTEER-LED INSTRUCTIONAL
PICKLEBALL CLASSES

2,000+

PLAYERS REGISTERED
FOR EACH SOFTBALL
SEASON

2,000+

Renovation projects, grand openings, enrichment classes, programs, events and countless enhancements made for a busy but fulfilling Fiscal Year 23-24.

ACCREDITATION

Commission for the Accreditation of Parks & Recreation Agencies (CAPRA) requires accredited agencies to go through renewal every 5 years. Your Recreation & Parks Department has been accredited since 2011 and was just approved in June for renewal through 2028.



FLORIDA RECREATION & PARK ASSOCIATION'S (FRPA) FACILITY SHOWCASE

Each year, the FRPA Journal features newly designed or renovated parks or recreation facilities that serve their community. Over the last 10 years, 15 new Villages recreation facilities have been selected for publication in the FRPA Journal. In 2024, the First Responders recreation facility was selected.

THE ENRICHMENT ACADEMY (TEA)

Fee-based educational enrichment opportunities. Year round programming (October-March & April-September.)

- 148 Instructors
- 478 Different Courses
- 1,028 Sessions/Offerings
- 26,110 Seats Sold
- Hosted at 38 Recreation Centers/areas

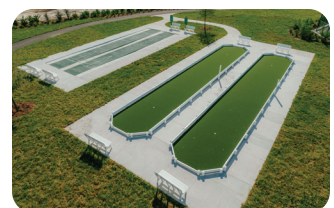


LIFESTYLES/PROGRAMS

- 23rd Annual Camp Villages
 - » 475 Volunteers
 - » 155 Sessions Offered
 - » 60 Different Activities
 - » Total Camp Villages Summer Registration: 3,141
- Sunset Socials
 - » Sunset Socials provide residents the opportunity to enjoy their favorite recreation activities during the cooler hours of the day, 6-8pm. Over 300 people registered for this summer's socials in 2024.

GRAND OPENINGS

- Dabney Neighborhood Recreation Area – November 2023
- Hogeye Disc Golf Course – January 2024
- Cordoba Neighborhood Recreation Area – January 2024
- Moultrie Creek Neighborhood Recreation Area – March 2024
- Saluki Village Recreation Center – June 2024
- Shady Brook Neighborhood Recreation Area – June 2024



RENOVATION PROJECTS & UPGRADES

- Added Hearing Loops to:
 - » Sterling Heights Large Room
 - » Churchill Large Room
 - » Bacall Large Room
 - » Lake Miona Theater
- Bridgeport Pool Trellis Replacement
- New Sports Court Fencing at the following:
 - » La Hacienda
 - » Silver Lake
 - » Chula Vista
 - » Tierra Del Sol
- Water Volleyball Set-up Standards established at:
 - » SeaBreeze
 - » Laurel Manor
 - » Savannah Center
- Corn Toss added to:
 - » Mulberry Grove
 - » Canal Street
 - » Truman
- Digital Displays added to:
 - » Mulberry Grove
 - » Lake Miona
 - » Rohan
- Water Lily pickleball courts resurfaced

NEW

- New pontoon boat, the “Kacie Lyn” was purchased for the Outdoor Excursions on Lake Sumter

ACTIVE.NET

- Activity registration is made easier for residents by using Active.Net. Residents can sign up online for TEA sessions, Socials, etc and registrations are processed quickly and securely.
 - » For the FY 2024 staff generated 17,516 + facility use permits



Utility Operations & Billing

TOTAL CALLS
(FY 23-AUG 24)

66,610

HIGHEST CALL
VOLUME MONTH

July 2024

JULY 2024
TOTAL CALLS

6,912

FLOW TESTS
CONDUCTED

850

VCSA SERVICE LINE REPLACEMENT PROJECT

FY24 was the first year of a multi-year project to replace aging water service lines in the Village Center Service Area (VCSA). Patio Villas, with 113 homes, was the first villa to have these lines replaced with more durable material which will greatly reduce long-term maintenance costs and minimize disruption to the residents.

ADVANCED METER READING TECHNOLOGY SELECTION

An advanced metering pilot study was completed this year to evaluate options to replace the existing touch-read meters with an advanced metering technology across our neighborhoods. Based on the findings from the pilot study, staff recommended implementation of Automated Meter Reading (AMR) in the Village Center Community Development District, (VCCDD), the North Sumter County Utility Dependent District (NSCUDD), and the Wildwood Utility Dependent District (WUDD) which will begin in FY25.

This initiative will take 4-5 years to fully implement in all Utilities, allowing us to maximize the service life of existing meters currently in service, while implementing new meter installation in a phased service approach starting with VCSA and LSSA (oldest utilities) in the first year of implementation.

VALVE REPLACEMENT PROGRAM

To enhance the District’s valve exercising program of approximately 22,000 valves District-wide, two specialized “valve exercising” machines were purchased. Prior to this acquisition, all valve exercising was completed by manual labor. The Valve Exercise machines have the technology to record the torque it takes to open and closes valves and more importantly the machine has the torque to free open the most stubborn valves. This innovative suggestion by the Jacobs team allowed the District to save money and find efficiencies.





LIGHTNING PROTECTION REHABILITATION PROJECT

Improvements to the lightning protection equipment at the NSCUDD water treatment plants was completed earlier this year. The existing lightning and grounding systems had started to deteriorate due to age and replacement was necessary due to the critical nature of the facilities. When a facility is affected by direct or indirect lightning strikes, and the resultant damage from surging electricity, the District is potentially exposed to not only thousands of dollars' worth of damage, but also loss of service.

LSSA WELL REHABILITATION

LSSA Wells 7 and 8, located at Water Treatment Plant 4 (WTP 4), were taken down for maintenance that included a physical cleaning of the well components and treatment to remove iron producing bacteria. Iron bacteria clog pumps, corrode steel casing, and releases iron which can lead to iron concentrations in untreated drinking water. LSSA Wells 7 and 8 have the highest allocation for water use within the LSSA system and WTP 4 is the highest producing water treatment plant for the LSSA system making it imperative that these facilities operate optimally.



ADDITIONAL STATISTICS

MONTHLY BILLS CREATED

83,131

TOTAL WORK ORDERS ISSUED

63,483

AVERAGE WORK ORDERS
PER CALENDAR DAY

174



Internal Support Services

DISTRICT OWNED
VEHICLES MANAGED

325+

AVERAGE NUMBER OF MILES
DISTRICT VEHICLES TRAVEL
IN A MONTH

210,000



Accomplishments/Projects/Initiatives:

VEHICLE TRACKING IMPROVEMENTS

The District has updated its fleet tracking technology to include improved telematic devices that are installed in all vehicles, and (when possible) link vehicle data via on-board vehicle technologies. This system accurately tracks the location of each District vehicle and notifies staff whenever there is a problem with the vehicle.

FLEET LEASING PROGRAM

The District utilizes a equity lease program through Enterprise Fleet Management. In the past year, the average total lease cost for each vehicle was approximately \$150.00 after realizing the resale value of turned in vehicles.

DISTRICT FUEL SITE IMPROVEMENTS

The District operates a fuel site in Wildwood. This site offers gasoline, diesel and diesel exhaust fluid for our entire fleet. This past year, the District enhanced safety measures on site, cleaned and repainted all fuel tanks, and improved our tank monitoring system which allows staff to remotely monitor tank levels and alert for any problems on site.

In 2024, the Information Technology Department significantly enhanced the District's technology infrastructure and security posture through several key initiatives.

NETWORK SECURITY ENHANCEMENT INITIATIVES

- Successfully initiated the District's first comprehensive Network Penetration Testing program to proactively identify and address potential security vulnerabilities.
- Currently developing a comprehensive vulnerability management plan to ensure continuous network security monitoring and improvement.
- Strategically allocated \$20,000 in budget

resources for professional security evaluation services.

- Leveraged network infrastructure improvements to enhance overall security posture.
- Established a foundation for regular security assessments and continuous improvement.

IT ASSET MANAGEMENT MODERNIZATION

- Launched implementation of an integrated asset management solution.
- Successfully tracking and managing over 700 PC assets, with planned expansion in fiscal year 2025.
- Demonstrated fiscal responsibility through improved asset lifecycle management:
 - » *Enhanced tracking of warranties and maintenance schedules*
 - » *Optimized software license utilization*
 - » *Improved equipment redeployment capabilities*
 - » *Better forecasting for technology investments*
- Automated previously manual processes for:
 - » *Hardware inventory tracking*
 - » *Software license compliance*
 - » *Warranty status monitoring*
 - » *End-user assignment management*

CYBERSECURITY AWARENESS PROGRAM SUCCESS

- Achieved significant reduction in security vulnerability, lowering our phish-prone percentage from 11.8% to 6.1%.
- Successfully trained over 1,200 employees annually in cybersecurity awareness and delivered more than 1,500 total training hours.



D I S T R I C T S

Village Center Community Development District (VCCDD)



COUNTY

Lake

ESTABLISHED
August 17, 1992

MEETING SCHEDULE

VCCDD meets on the Wednesday before the second Friday of the month at 3:30 PM.

Meeting locations have changed to the District Office located at 3571 Kiessel Road, The Villages, Florida beginning in 2025.



VCCDD Board of Supervisors

SEAT 4 / CHAIR

Kelly Flores

352-753-6668

kelly.flores@districtgov.org



SEAT 5 / VICE CHAIR

Peter Evans

352-775-7884

peter.evans@districtgov.org



SEAT 1

Bobby Hoopfer

352-771-3939

bobby.hoopfer@districtgov.org



SEAT 2

Robert Chandler (IV)

352-753-6790

iv.chandler@districtgov.org



SEAT 3

David Willis

david.willis@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.
- 2.3 Implement Automated Meter Reading (AMR) technology to improve efficiency and accuracy of water metering.
- 2.4 Implement Supervisory Control and Data Acquisition (SCADA) Master Plan software and hardware technology upgrades to improve control, monitoring and security of critical infrastructure.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)
- Annual AMR implementation plan updated and included in budget, with defined meter replacement targets and allocated resources (Yes/No)
- SCADA Master Plan implementation updated and included in budget, with specific software and PLC upgrades and allocated resources (Yes/No)

GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed in accordance with the Capital Improvement Plan.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)
- Capital Improvements executed in accordance with the 5-Year CIP (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	MAJOR FUNDS			
	General Fund	Department of Public Safety	Non-Major Funds Total	Total
ASSETS				
Cash and cash equivalents	\$15,554,313	\$16,299,918	\$2,347,853	34,202,084
Investments	12,004,436	5,508,739	1,392,350	18,905,525
Prepaid expenses	199,779	-	-	199,779
Due from other funds	1,137	-	-	1,137
Due from other governments	1,467,583	304,254	6,415	1,778,252
Receivables, net	788,965	1,528,252	87,516	2,404,733
Accrued interest receivable	-	-	-	-
Assessments receivable	-	-	-	-
Inventory	102,408	-	-	102,408
Total assets	30,118,621	23,641,163	3,834,134	57,593,918
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows of resources	-	-	-	-
Total assets and deferred outflows	30,118,621	23,641,163	3,834,134	57,593,918
LIABILITIES				
Accounts payable	1,106,462	1,344,893	77,764	2,529,119
Accrued liabilities	2,049,381	960,235	33,188	3,042,804
Due to other funds	-	-	1,137	1,137
Due to other governments	318,816	-	2,221	321,037
Due to developer	914	-	-	914
Other current liabilities	-	9,313	-	9,313
Unearned revenue	3,877	-	-	3,877
Total liabilities	3,479,450	2,314,441	114,310	5,908,201
DEFERRED INFLOWS OF RESOURCES				
Unavailable special assessment revenue	-	-	-	-
Unavailable rental contract revenue	-	-	-	-
Total liabilities and deferred inflows	3,479,450	2,314,441	114,310	5,908,201
FUND BALANCES				
Non-spendable	302,187	-	-	302,187
Restricted				
Debt service	-	-	-	-
Capital improvements	-	-	-	-
Public safety	-	19,057,264	-	19,057,264
Community Standards-deed covenants	-	-	120,000	120,000
Village of Spanish Springs-common area maintenance	-	-	1,014,900	1,014,900
Rolling Acres-common area maintenance	-	-	396,603	396,603
Commercial road maintenance	-	-	437,370	437,370
Community standards	-	-	564,574	564,574
Committed				
Conservation easement	-	-	-	-
Renewal and replacement	-	2,269,458	1,163,079	3,432,537
Working capital	-	-	23,298	23,298
Unassigned	26,336,984	-	-	26,336,984
Total fund balances	26,639,171	21,326,722	3,719,824	51,685,717
Total liabilities, deferred inflows and fund balances	\$30,118,621	23,641,163	3,834,134	57,593,918

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS		
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Business type activities	Total
GOVERNMENTAL ACTIVITIES							
General government	\$14,434,775	\$68,461,152		\$394,590	\$54,420,967	-	\$54,420,967
Public safety	39,945,789	35,709,601	411,569	-	(3,824,619)	-	(3,824,619)
Physical environment	8,524,146	-	-	-	(8,524,146)	-	(8,524,146)
Transportation	-	-	-	-	-	-	-
Culture & Recreation	30,669,074	-	-	-	(30,669,074)	-	(30,669,074)
Interest on long term debt	162,320	-	-	-	(162,320)	-	(162,320)
Depreciation expense	3,196,506	-	-	-	(3,196,506)	-	(3,196,506)
Total governmental activities	96,932,610	104,170,753	411,569	394,590	8,044,302	-	8,044,302
BUSINESS-TYPE ACTIVITIES							
Water sewer utilities	10,361,259	21,877,406	-	-	-	11,516,147	11,516,147
Education activities	747,215	1,022,598	-	-	-	275,383	275,383
Fitness	-	-	-	-	-	-	-
Recreation	31,118,751	51,911,571	-	-	-	20,792,820	20,792,820
Interest on long term debt	7,624,293	-	-	-	-	(7,624,293)	(7,624,293)
Depreciation expense	6,586,394	-	-	-	-	(6,586,394)	(6,586,394)
Amortization expense	5,926,220	-	-	-	-	(5,926,220)	(5,926,220)
Total business type activities	62,364,132	74,811,575	-	-	-	12,447,443	12,447,443
Total primary government	\$159,296,742	178,982,328	411,569	394,590	8,044,302	12,447,443	20,491,745
GENERAL REVENUES							
Investment earnings (losses)					\$4,006,327	10,430,342	14,436,669
Interest income - leases					-	-	-
Gain on sale of capital assets					17,697	630	18,327
Sale of surplus					2,231	52,209	54,440
Other revenues					815,020	12,125	827,145
Transfers in (out)					-	-	-
Total general revenues					4,841,275	10,495,306	15,336,581
Change in net position					12,885,577	22,942,749	35,828,326
Net position, beginning					65,941,751	171,783,391	237,725,142
Net position, ending					\$78,827,328	\$194,726,140	\$273,553,468

Sumter Landing Community Development District (SLCDD)



COUNTY

Sumter

APPROXIMATE TOTAL ACRES

432

ESTABLISHED
March 19, 2002

MEETING SCHEDULE

SLCDD meets on the second Monday of the month at 1:30 PM.

Board Meetings are held at Seabreeze Recreation located at 2384 Buena Vista Boulevard, The Villages, Florida.

SLCDD Board of Supervisors

SEAT 4 / CHAIR
Mike Berning

352-753-2270
mike.berning@districtgov.org



SEAT 1 / VICE CHAIR
Joseph Nisbett

407-421-2015
joseph.nisbett@districtgov.org



SEAT 2
Dr. Randy McDaniel

352-259-2350
randy.mcdaniel@districtgov.org



SEAT 3
Steve Drake

steve.drake@districtgov.org



SEAT 5
Gerry Lachnicht

gerry.lachnicht@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>Landing</i>	<i>Project Wide</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$323,452	132,821	456,273
Investments	1,351,959	4,692,714	6,044,673
Prepaid expenses	-	-	-
Due from other funds	-	-	-
Due from other governments	232	-	232
Receivables, net	2,052	250	2,302
Accrued interest receivable	-	-	-
Assessments receivable	-	-	-
Inventory	-	-	-
Total assets	1,677,695	4,825,785	6,503,480
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	1,677,695	4,825,785	6,503,480
LIABILITIES			
Accounts payable	118,389	384,130	502,519
Accrued liabilities	7	-	7
Due to other funds	-	-	-
Due to other governments	7,783	91,455	99,238
Due to developer	-	-	-
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	126,179	475,585	601,764
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	-	-
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	126,179	475,585	601,764
FUND BALANCES			
Non-spendable	-	-	-
Restricted	-	-	-
Debt service	-	-	-
Capital improvements	-	-	-
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed	-	-	-
Conservation easement	-	4,346	4,346
Renewal and replacement	1,053,535	690,003	1,743,538
Working capital	-	-	-
Unassigned	497,981	3,655,851	4,153,832
Total fund balances	1,551,516	4,350,200	5,901,716
Total liabilities, deferred inflows and fund balances	\$1,677,695	4,825,785	6,503,480

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS		
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Business type activities	Total
GOVERNMENTAL ACTIVITIES							
General government	\$49,441	-	-	391,000	341,559	-	341,559
Public safety	-	-	-	-	-	-	-
Physical environment	20,783,853	21,620,762	61,706	-	898,615	-	898,615
Transportation	-	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-	-
Interest on long term debt	-	-	-	-	-	-	-
Depreciation expense	1,378,385	-	-	-	(1,378,385)	-	(1,378,385)
Total governmental activities	22,211,679	21,620,762	61,706	391,000	(138,211)	-	(138,211)
BUSINESS-TYPE ACTIVITIES							
Water sewer utilities	-	-	-	-	-	-	-
Education activities	-	-	-	-	-	-	-
Fitness	1,088,857	1,381,819	-	-	-	292,962	292,962
Recreation	54,038,378	88,684,112	-	-	-	34,645,734	34,645,734
Interest on long term debt	14,738,087	-	-	-	-	(14,738,087)	(14,738,087)
Depreciation expense	7,643,433	-	-	-	-	(7,643,433)	(7,643,433)
Amortization expense	5,247,368	-	-	-	-	(5,247,368)	(5,247,368)
Total business type activities	82,756,123	90,065,931	-	-	-	7,309,808	7,309,808
Total primary government	\$104,967,802	111,686,693	61,706	391,000	(138,211)	7,309,808	7,171,597
GENERAL REVENUES							
Investment earnings (losses)					909,909	9,350,283	10,260,192
Interest income - leases					-	62,826	62,826
Gain on sale of capital assets					-	-	-
Sale of surplus					-	7,081	7,081
Other revenues					4,492	10,985	15,477
Transfers in (out)					-	-	-
Total general revenues					914,401	9,431,175	10,345,576
Change in net position					776,190	16,740,983	17,517,173
Net position, beginning					35,078,828	60,640,654	95,719,482
Net position, ending					\$35,855,018	77,381,637	113,236,655

Brownwood Community Development District (BCDD)



COUNTY

Sumter

APPROXIMATE TOTAL ACRES

239

ESTABLISHED
June 25, 2012

MEETING SCHEDULE

BCDD meets on the Thursday before the third Friday of the month at 11:30 AM.

Meeting locations have changed to the District Office located at 3571 Kiessel Road, The Villages, Florida beginning in 2025.

BCDD Board of Supervisors

SEAT 3 / CHAIR

Lester Coggins

352-365-1470

lester.coggins@districtgov.org



SEAT 4 / VICE CHAIR

Ken Stoff

352-750-5152

ken.stoff@districtgov.org



SEAT 1

Chad Ritch

352-750-1515

chad.ritch@districtgov.org



SEAT 2

Phil Bernard

phil.bernard@districtgov.org



SEAT 5

Gerry Andrews

352-753-2270

gerry.andrews@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>Brownwood General Fund</i>
ASSETS	
Cash and cash equivalents	\$1,152,532
Investments	1,760,980
Prepaid expenses	-
Due from other funds	-
Due from other governments	1,391
Receivables, net	48,296
Accrued interest receivable	-
Assessments receivable	-
Inventory	-
Total assets	2,963,199
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources	-
Total assets and deferred outflows	2,963,199
LIABILITIES	
Accounts payable	54,297
Accrued liabilities	41
Due to other funds	-
Due to other governments	3,384
Due to developer	-
Other current liabilities	-
Unearned revenue	-
Total liabilities	57,722
DEFERRED INFLOWS OF RESOURCES	
Unavailable special assessment revenue	-
Unavailable rental contract revenue	-
Total liabilities and deferred inflows	57,722
FUND BALANCES	
Non-spendable	-
Restricted	-
Debt service	-
Capital improvements	-
Public safety	-
Community Standards-deed covenants	-
Village of Spanish Springs-common area maintenance	-
Rolling Acres-common area maintenance	-
Commercial road maintenance	-
Community standards	-
Committed	-
Conservation easement	-
Renewal and replacement	588,396
Working capital	-
Unassigned	2,317,081
Total fund balances	2,905,477
Total liabilities, deferred inflows and fund balances	\$2,963,199

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$22,118	658,711	-	368,478	1,005,071	1,005,071
Public safety	-	-	-	-	-	-
Physical environment	805,491	-	-	-	(805,491)	(805,491)
Transportation	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Interest on long term debt	-	-	-	-	-	-
Depreciation expense	390,493	-	-	-	(390,493)	(390,493)
Total governmental activities	1,218,102	658,711	-	368,478	(190,913)	(190,913)
GENERAL REVENUES						
Investment earnings (losses)					\$276,608	276,608
Interest income - leases					-	-
Gain on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					108,302	108,302
Transfers in (out)					-	-
Total general revenues					384,910	384,910
Change in net position					193,997	193,997
Net position, beginning					15,097,189	15,097,189
Net position, ending					\$15,291,186	15,291,186

Eastport Community Development District (ECDD)

EASTPORT

Community Development District



COUNTY

Sumter

APPROXIMATE TOTAL ACRES

50.35

ESTABLISHED
March 27, 2023

MEETING SCHEDULE

ECDD meets on the Thursday before the second Friday of the month at 9:30 AM.

Board Meetings are held at Everglades Recreation located at 5497 Marsh Bend Trail, The Villages, Florida

ECDD Board of Supervisors

SEAT 1 / CHAIR

Heather Owen

heather.owen@districtgov.org

SEAT 3 / VICE CHAIR

Geno Jarquin

geno.jarquin@districtgov.org



SEAT 2

Scott Windsor

scott.windsor@districtgov.org



SEAT 4

Dave Lewis

dave.lewis@districtgov.org



SEAT 5

Ashley Abbott

ashley.abbott@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General	Project Wide Fund	Storm Water Management	Total
ASSETS				
Cash and cash equivalents	\$438	42,480	1,369,587	1,412,505
Investments	-	-	-	-
Prepaid expenses	-	-	-	-
Due from other funds	-	-	-	-
Due from other governments	-	8,090	432,695	440,785
Receivables, net	9,462	-	61	9,523
Accrued interest receivable	-	-	-	-
Assessments receivable	-	-	-	-
Inventory	-	-	-	-
Total Assets	9,900	50,570	1,802,343	1,862,813
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows of resources	-	-	-	-
Total assets and deferred outflows	9,900	50,570	1,802,343	1,862,813
LIABILITIES				
Accounts payable	1,241	16,837	283,356	301,434
Accrued liabilities	-	-	-	-
Due to other funds	5,866	-	-	5,866
Due to other governments	2,346	3,157	958,270	963,773
Due to developer	-	-	-	-
Other current liabilities	-	-	-	-
Unearned revenue	-	-	-	-
Total liabilities	9,453	19,994	1,241,626	1,271,073
DEFERRED INFLOWS OF RESOURCES				
Unavailable special assessment revenue	-	-	-	-
Unavailable rental contract revenue	-	-	-	-
Total liabilities and deferred inflows	9,453	19,994	1,241,626	1,271,073
FUND BALANCES				
Non-spendable	-	-	-	-
Restricted	-	-	-	-
Debt service	-	-	-	-
Capital improvements	-	-	-	-
Public safety	-	-	-	-
Community Standards-deed covenants	-	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-	-
Rolling Acres-common area maintenance	-	-	-	-
Commercial road maintenance	-	-	-	-
Community standards	-	-	-	-
Committed	-	-	-	-
Conservation easement	-	-	-	-
Renewal and replacement	-	-	-	-
Working capital	-	-	-	-
Unassigned	447	30,576	560,717	591,740
Total fund balances	447	30,576	560,717	591,740
Total liabilities, deferred inflows and fund balances	\$9,900	50,570	1,802,343	1,862,813

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS		
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Business-type Activities	Total
GOVERNMENTAL ACTIVITIES							
General government	\$9,005	2,900,490	-	56,514	2,947,999	-	2,947,999
Public safety	-	-	-	-	-	-	-
Physical environment	2,376,183	-	-	-	(2,376,183)	-	(2,376,183)
Transportation	-	-	-	-	-	-	-
Recreation	-	-	-	-	-	-	-
Interest on long term debt	-	-	-	-	-	-	-
Depreciation expense	-	-	-	-	-	-	-
Total governmental activities	2,385,188	2,900,490	-	56,514	571,816		571,816
Total primary government	\$2,385,188	2,900,490	-	56,514	571,816	-	571,816
BUSINESS-TYPE ACTIVITIES							
Water sewer utilities	-	-	-	-	-	-	-
Education activities	-	-	-	-	-	-	-
Fitness	-	-	-	-	-	-	-
Recreation	261,686	144,422	-	117,409	-	145	145
Interest on long term debt	-	-	-	-	-	-	-
Depreciation expense	-	-	-	-	-	-	-
Amortization expense	-	-	-	-	-	-	-
Total business-type activities	261,686	144,422	-	117,409	-	145	145
Total primary government	\$2,646,874	3,044,912	-	173,923	571,816	145	571,961
GENERAL REVENUES							
Investment earnings (losses)					\$19,884	-	19,884
Interest income - leases					-	-	-
Gain (loss) on sale of capital assets					-	-	-
Sale of surplus					-	-	-
Other revenues					40	-	40
Transfers in (out)					-	-	-
Total general revenues					19,924	-	19,924
Change in net position					591,740	145	591,885
Net position - beginning					0	-	-
Net position - ending					\$591,740	145	591,885

Amenity Authority Committee (AAC)



TOTAL BUDGET

\$78,277,288

MEETING SCHEDULE

The AAC meets on Wednesday before the Second Friday of the month at 9:00 AM.

Committee Meetings are held at Savannah Recreation in the Ashley Wilkes Room, located at 1545 Buena Vista Boulevard, The Villages, Florida.

AAC Committee Members



DISTRICT 3 / CHAIR
Donna Kempa
716-445-4008

donna.kempa@districtgov.org



DISTRICT 4 / VICE CHAIR
Don Deakin
352-750-5395
don.deakin@districtgov.org



DISTRICT 1
James Vaccaro
585-755-3151
james.vaccaro@districtgov.org



LADY LAKE / LAKE COUNTY
Sandy Mott
352-751-3939
sandy.mott@districtgov.org



VCCDD
Richard Cole
352-751-3939
richard.cole@districtgov.org



DISTRICT 2
Richard Benson
352-874-0179
richard.benson@districtgov.org

Project Wide Advisory Committee (PWAC)

TOTAL BUDGET

\$120,473,659

PW

\$22,093,491

SLAD

\$97,084,626

FITNESS

\$1,295,542

MEETING SCHEDULE

PWAC meets on the Second Monday of the month at 8:30 AM.

Committee Meetings are held at Seabreeze Recreation located at 2384 Buena Vista Boulevard, The Villages, Florida.

PWAC Committee Members

DISTRICT 5

Jerry Ferlisi

352-391-5261

jerry.ferlisi@districtgov.org

DISTRICT 6

Peter Moeller

352-751-4117

peter.moeller@districtgov.org



DISTRICT 7

Jerry Vicenti

908-705-1857

jerry.vicenti@districtgov.org



DISTRICT 8

Duane Johnson

507-421-5273

duane.johnson@districtgov.org



DISTRICT 9

Dan Ruehl

703-887-2643

dan.ruehl@districtgov.org



DISTRICT 10

Steve Bova

314-443-3529

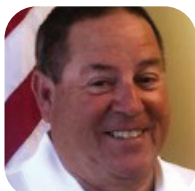
steve.bova@districtgov.org

DISTRICT 11 / CHAIR

Don Brozick

804-690-7343

don.brozick@districtgov.org



DISTRICT 12

Jon Roudabush

310-347-6980

jon.roudabush@districtgov.org



DISTRICT 13

Tina Williamson

678-517-8807

tina.williamson@districtgov.org



BROWNWOOD

Ken Stoff

352-750-5152

ken.stoff@districtgov.org



North Sumter County Utility Dependent District (NSCUDD)



North Sumter County
UTILITY
Dependent District

ESTABLISHED
July 15, 2010

FACTS

TOTAL BUDGET

\$58,488,196

TOTAL NUMBER OF CUSTOMERS

64,891

TOTAL POTABLE USAGE

111,253,114

(in gallons)

TOTAL IRRIGATION USAGE

869,106,855

(in gallons)

MEETING SCHEDULE

NSCUDD meets on the
second Monday of the
month at 3:00 PM.

Board Meetings are held
at Seabreeze Recreation
located at 2384 Buena
Vista Boulevard,
The Villages, Florida.

NSCUDD Board of Directors

SEAT 4, DISTRICT 8 / CHAIR

Dominic Berardi

727-967-2125

dominic.berardi@districtgov.org



SEAT 6, DISTRICT 10 / VICE CHAIR

Rick Rademacher

352-661-5576

rick.rademacher@districtgov.org



SEAT 1, DISTRICT 5

Nicolas Hemes

386-984-7979

nicolas.hemes@districtgov.org



SEAT 5, DISTRICT 9

Dan Warren

dan.warren@districtgov.org



SEAT 2, DISTRICT 6

Lisa Johnson

901-457-9181

lisa.johnson@districtgov.org



SEAT 7, AT LARGE

Roger Azzarello

352-751-3939

roger.azzarello@districtgov.org



SEAT 3, DISTRICT 7

Ellie Decker

ellie.decker@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.
- 2.3 Implement Automated Meter Reading (AMR) technology to improve efficiency and accuracy of water metering.
- 2.4 Implement Supervisory Control and Data Acquisition (SCADA) Master Plan software and hardware technology upgrades to improve control, monitoring and security of critical infrastructure.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)
- Annual AMR implementation plan updated and included in budget, with defined meter replacement targets and allocated resources (Yes/No)
- SCADA Master Plan implementation updated and included in budget, with specific software and PLC upgrades and allocated resources (Yes/No)

GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed in accordance with the Capital Improvement Plan.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)
- Capital Improvements executed in accordance with the 5-Year CIP (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Statement of Net Position

PROPRIETARY FUNDS	Utility	Sanitation	Sumter Utility	NSCUDD Total
ASSETS				
Current assets:				
Cash and cash equivalents	\$40,866,098	3,465,232	8,733,776	53,065,106
Restricted cash and cash equivalents	6,479,830	2,228,863	5,763,246	14,471,939
Receivables, net	2,595,339	1,256,885	2,130,923	5,983,147
Investments	27,874,702	3,539,321	262,792	31,676,815
Lease receivable - current	178,140	-	128,952	307,092
Due from other funds	36,473	101,571	104	138,148
Due from other governments	119,200	150,308	46,635	316,143
Accrued interest receivable	31,459	23,203	42,786	97,448
Prepaid expenses	4,692	-	2,033	6,725
Inventory	134,850	-	-	134,850
Total current assets	78,320,783	10,765,383	17,111,247	106,197,413
Non-current assets:				
Restricted cash and cash equivalents	1,175,926	3,230,539	1,865,557	6,272,022
Lease receivable - non-current	1,481,273	-	1,571,314	3,052,587
Capital assets:				
Land	288,338	537,243	85,910	911,491
Buildings	15,231,967	2,331,307	-	17,563,274
Infrastructure	101,660,844	-	88,698,390	190,359,234
Furniture, equipment and vehicles	18,945,589	-	18,325	18,963,914
Construction in progress	1,415,367	-	893,666	2,309,033
Less accumulated depreciation	(67,600,141)	(178,202)	(9,196,043)	(76,974,386)
Bond insurance costs (net of accumulated amortization)	-	-	502,348	502,348
Intangible assets (net of accumulated amortization)	22,007,970	33,291,819	109,161,093	164,460,882
Total non-current assets	94,607,133	39,212,706	193,600,560	327,420,399
Total assets	172,927,916	49,978,089	210,711,807	433,617,812
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows of resources	4,126,059	536,472	-	4,662,531
Total assets and deferred outflows	177,053,975	50,514,561	210,711,807	438,280,343
LIABILITIES				
Current liabilities:				
Accounts payable	505,259	301,740	274,829	1,081,828
Accrued liabilities	-	-	-	-
Accrued interest payable	2,850,877	807,900	4,198,121	7,856,898
Due to other funds	57,692	-	80,456	138,148
Due to other governments	506,761	22,293	382,372	911,426
Due to developer	18,933	-	201,823	220,756
Unearned revenue	-	1,945,444	-	1,945,444
Meter deposits	48,130	-	3,875	52,005
Current installments of revenue bonds payable	3,450,000	1,290,000	1,395,000	6,135,000
Total current liabilities	7,437,652	4,367,377	6,536,476	18,341,505
Non-current liabilities:				
Revenue bonds payable, net	131,772,318	41,922,868	205,377,483	379,072,669
Total non-current liabilities	131,772,318	41,922,868	205,377,483	379,072,669
Total liabilities	139,209,970	46,290,245	211,913,959	397,414,174
DEFERRED INFLOWS OF RESOURCES				
Deferred amount on leases	1,572,396	-	1,630,628	3,203,024
Total liabilities and deferred inflows	140,782,366	46,290,245	213,544,587	400,617,198
NET POSITION				
Net investment in capital assets	(39,146,325)	(3,463,690)	(15,095,584)	(57,705,599)
Restricted for:				
Debt service	4,261,364	1,420,963	1,565,132	7,247,459
Renewal and replacement	543,515	-	352,340	895,855
System development	-	-	-	-
Unrestricted	70,613,055	6,267,043	10,345,332	87,225,430
Total net position	\$36,271,609	4,224,316	(2,832,780)	37,663,145

Statement of Revenues, Expenses and Changes in Fund Net Position Proprietary Funds

	North Sumter Utility	Sumter Sanitation	Central Sumter Utility	NSCUDD Total
OPERATING REVENUES				
Charges for services:				
Amenity fees	-	-	-	-
Membership fees	-	-	-	-
Safety fees	-	-	-	-
Water revenue	\$4,738,032	-	3,547,950	8,285,982
Sewer revenue	7,636,318	-	6,490,943	14,127,261
Irrigation revenue	10,220,275	-	7,942,573	18,162,848
Solid waste revenue	-	15,983,854	-	15,983,854
Recreational fees	-	-	-	-
Other revenues	254,906	139,588	72,730	467,224
Total operating revenues	22,849,531	16,123,442	18,054,196	57,027,169
OPERATING EXPENSES				
Contractual operation and maintenance services	3,600,503	11,565,117	2,132,598	17,298,218
Administrative services	1,896,598	914,816	1,178,547	3,989,961
Utility services	1,205,950	-	841,009	2,046,959
Repair and maintenance services	722,324	101,517	263,119	1,086,960
Insurance, casualty and liability	359,005	4,494	307,942	671,441
Meter and operating supplies	900,544	-	655,241	1,555,785
Community Watch Services	-	-	-	-
Maintenance and Operations	-	-	-	-
Recreational Maintenance	-	-	-	-
Depreciation expense	5,060,700	85,586	2,324,906	7,471,192
Amortization expense	1,365,403	1,844,361	3,851,752	7,061,516
Total operating expenses	15,111,027	14,515,891	11,555,114	41,182,032
Operating income	7,738,504	1,607,551	6,499,082	15,845,137
NON-OPERATING REVENUE (EXPENSES)				
Investment earnings (losses)	5,572,002	831,328	728,541	7,131,871
Contributions - private sources & donations	-	-	-	-
Interest expense	(4,586,628)	(1,324,330)	(7,170,215)	(13,081,173)
Gain (loss) on disposal of assets	-	-	-	-
Interest income - leases	64,699	-	64,638	129,337
Bond issuance costs	-	-	-	-
Sale of surplus	15,931	-	8,050	23,981
Total non-operating expenses	1,066,004	(493,002)	(6,368,986)	(5,795,984)
Change in net position	8,804,508	1,114,549	130,096	10,049,153
Total net position, beginning	27,467,101	3,109,767	(2,962,876)	27,613,992
Total net position, ending	\$36,271,609	4,224,316	(2,832,780)	37,663,145

Wildwood Utility Dependent District (WUDD)



ESTABLISHED
March 22, 2021

FACTS

TOTAL BUDGET

\$20,382,695

TOTAL NUMBER OF CUSTOMERS

34,581

TOTAL POTABLE USAGE

526,744,035

(in gallons)

TOTAL IRRIGATION USAGE

2,372,765,270

(in gallons)

MEETING SCHEDULE

WUDD meets on the Thursday before the second Friday of the month at 8:00 AM.

Board Meetings are held at Everglades Recreation located at 5497 Marsh Bend Trail, The Villages, Florida

WUDD Board of Directors

SEAT 5 / CHAIR

Roger Kass

352-408-7721

roger.kass@districtgov.org



SEAT 3 / VICE CHAIR

Bruno Falvo

352-751-3939

bruno.falvo@districtgov.org



SEAT 2

David Fountaine

716-816-9581

david.fountaine@districtgov.org



SEAT 4

Colleen Halstead

352-406-9055

colleen.halstead@districtgov.org



SEAT 1

Edna Santana-Wales

407-670-4153

edna.santana-wales@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Develop and submit the annual fiscal year budget to the City of Wildwood.
- 2.3 Implement Automated Meter Reading (AMR) technology to improve efficiency and accuracy of water metering.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Deliver fiscal year budget request to the City of Wildwood by July 15 (Yes/No)
- Annual AMR implementation plan updated and included in budget, with defined meter replacement targets and allocated resources (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed in accordance with the Capital Improvement Plan.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)
- Capital Improvements executed in accordance with the 5-Year CIP (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Statement of Net Position

PROPRIETARY FUNDS	Utility
ASSETS	
Current assets:	
Cash and cash equivalents	\$13,518,101
Restricted cash and cash equivalents	7,285,306
Receivables, net	2,627,466
Investments	-
Lease receivable - current	-
Due from other funds	-
Due from other governments	51,226
Accrued interest receivable	49,147
Prepaid expenses	603
Inventory	-
Total current assets	23,531,849
Non-current assets:	
Restricted cash and cash equivalents	15,903,226
Lease receivable - non-current	-
Capital assets:	
Land	166,331
Buildings	-
Infrastructure	89,723,744
Furniture, equipment and vehicles	-
Construction in progress	-
Less accumulated depreciation	(5,058,919)
Bond insurance costs (net of accumulated amortization)	1,467,596
Intangible assets (net of accumulated amortization)	195,449,792
Total non-current assets	297,651,770
Total assets	321,183,619
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources	-
Total assets and deferred outflows	321,183,619
LIABILITIES	
Current liabilities:	
Accounts payable	394,446
Accrued liabilities	-
Accrued interest payable	6,984,522
Due to other funds	-
Due to other governments	609,783
Due to developer	3,713,488
Unearned revenue	-
Meter deposits	4,389
Current installments of revenue bonds payable	-
Total current liabilities	11,706,628
Non-current liabilities:	
Revenue bonds payable, net	323,207,337
Total non-current liabilities	323,207,337
Total liabilities	334,913,965
DEFERRED INFLOWS OF RESOURCES	
Deferred amount on leases	-
Total liabilities and deferred inflows	334,913,965
NET POSITION	
Net investment in capital assets	(27,499,125)
Restricted for:	
Debt service	1,734,007
Renewal and replacement	510,335
System development	-
Unrestricted	11,524,437
Total net position	\$(13,730,346)

Statement of Revenues, Expenses and Changes in Fund Net Position Proprietary Funds

	Wildwood Utility Dependent District
OPERATING REVENUES	
Charges for services:	
Amenity fees	-
Membership fees	-
Safety fees	\$5,861,698
Water revenue	7,925,567
Sewer revenue	9,334,173
Irrigation revenue	-
Solid waste revenue	-
Recreational fees	698
Other revenues	23,122,136
Total operating revenues	14,908,302
OPERATING EXPENSES	
Contractual operation and maintenance services	3,109,772
Administrative services	1,193,880
Utility services	770,689
Repair and maintenance services	265,621
Insurance, casualty and liability	410,521
Meter and operating supplies	285,767
Community Watch Services	-
Maintenance and Operations	-
Recreational Maintenance	-
Depreciation expense	2,670,184
Amortization expense	6,922,224
Total operating expenses	15,628,658
Operating income	7,493,478
NON-OPERATING REVENUE (EXPENSES)	
Investment earnings (losses)	1,940,526
Contributions - private sources & donations	7,611
Interest expense	(12,262,780)
Gain (loss) on disposal of assets	-
Interest income - leases	-
Bond issuance costs	-
Sale of surplus	-
Total non-operating expenses	(10,314,643)
Change in net position	(2,821,165)
Total net position, beginning	(10,909,181)
Total net position, ending	\$(13,730,346)

Villages Public Safety Department Dependent District (VPSDDD)



ESTABLISHED
November 28, 2023



MEETING SCHEDULE

VPSDDD meets on the Wednesday before the second Friday of the month at 1:30 PM.

Board Meetings are held at Savannah Recreation located at 1545 Buena Vista Boulevard, The Villages, Florida

VPSDDD Board of Supervisors

SEAT 2 / CHAIR

Chris Christopolous Jr.

chris.christopolousjr@districtgov.org



SEAT 1 / VICE CHAIR

Steve Bogle

steve.bogle@districtgov.org



SEAT 3

Dr. Kathleen Gowan

kathleen.gowan@districtgov.org



SEAT 4

John Dean

john.dean@districtgov.org



SEAT 5

Maryanne Scott

maryanne.scott@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Establish annual unit hour utilization of The Villages Public Safety Dependent District first response EMS transport units to receive Cost of Readiness funding from Sumter County.
- 1.2 Develop and submit the annual fiscal year budget and millage rate to Sumter County.

MEASUREMENT:

- Submit unit hour utilization rate request to Sumter County by June 1 (Yes/No)
- Deliver fiscal year budget and millage rate request to Sumter County Administrator by July 15 (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Annually review a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning in support of The Villages Public Safety Department.
- 2.2 Evaluate revenues, expenses and reserves in comparison to the five-year adopted fire assessment methodology.

MEASUREMENT:

- Review five-year capital improvement plan during budget development (Yes/No)
- Conduct annual review of financial position in comparison to five-year adopted fire assessment methodology and projections (Yes/No)

GOAL 3: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 3.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 3.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 4: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 4.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)



District 1

COUNTY

Sumter

VILLAGES

**De Allende
De La Vista
Hacienda
Palo Alto**

**Rio Grande
Rio Ponderosa
Rio Ranchero
Tierra Del Sol**

FACTS

TOTAL ACRES

998

TOTAL HOME SITES

3,420

ESTABLISHED
February 18, 1992

MEETING SCHEDULE

District 1 meets on the second Friday of the month at 8:00 AM.

Board Meetings are held at Savannah Recreation in the Ashley Wilkes Room, located at 1545 Buena Vista Boulevard, The Villages, Florida.

Board of Supervisors

SEAT 5 / CHAIR
Rocky Hyder

828-674-4027

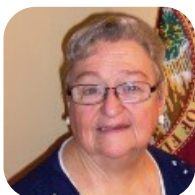
rocky.hyder@districtgov.org



SEAT 3 / VICE CHAIR
Judy Biebesheimer

352-205-2909

judy.biebesheimer@districtgov.org



SEAT 1

Kathy Porter

352-259-8196

kathy.porter@districtgov.org

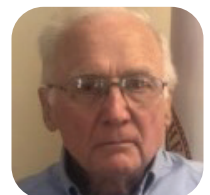


SEAT 2

Ellen Cora

352-750-0167

ellen.cora@districtgov.org



SEAT 4

Bill Jenness

352-750-1186

bill.jenness@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General
ASSETS	
Cash and cash equivalents	\$201,578
Investments	2,121,785
Prepaid expenses	-
Due from other funds	-
Due from other governments	-
Receivables, net	3,120
Accrued interest receivable	-
Assessments receivable	-
Inventory	-
Total assets	2,326,483
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources	-
Total assets and deferred outflows	2,326,483
LIABILITIES	
Accounts payable	67,575
Accrued liabilities	-
Due to other funds	-
Due to other governments	2,244
Due to developer	-
Other current liabilities	-
Unearned revenue	-
Total liabilities	69,819
DEFERRED INFLOWS OF RESOURCES	
Unavailable special assessment revenue	-
Unavailable rental contract revenue	-
Total liabilities and deferred inflows	69,819
FUND BALANCES	
Non-spendable	-
Restricted	-
Debt service	-
Capital improvements	-
Public safety	-
Community Standards-deed covenants	-
Village of Spanish Springs-common area maintenance	-
Rolling Acres-common area maintenance	-
Commercial road maintenance	-
Community standards	-
Committed	-
Conservation easement	-
Renewal and replacement	1,061,104
Working capital	-
Unassigned	1,195,560
Total fund balances	2,256,664
Total liabilities and fund balances	\$2,326,483

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$281,092	1,196,012	-	1,378	916,298	916,298
Public safety	-	-	-	-	-	-
Physical environment	769,017	-	-	-	(769,017)	(769,017)
Transportation	50,109	-	-	-	(50,109)	(50,109)
Recreation	-	-	-	-	-	-
Interest on long-term debt	-	-	-	-	-	-
Depreciation expense	738,756	-	-	-	(738,756)	(738,756)
Total governmental activities	1,838,974	1,196,012		1,378	(641,584)	(641,584)
Total primary government	\$1,838,974	1,196,012		1,378	(641,584)	(641,584)
GENERAL REVENUES						
Investment earnings (losses)					\$230,059	230,059
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					579	579
Transfers in (out)					-	-
Total general revenues					230,638	230,638
Change in net position					(410,946)	(410,946)
Net position, beginning					13,450,792	13,450,792
Net position, ending					\$13,039,846	13,039,846

District 2

COUNTY

Sumter

VILLAGES

**Alhambra
Belle Aire
Palo Alto**

**Santiago
Santo Domingo**

FACTS

TOTAL ACRES

989.6

TOTAL HOME SITES

3,668

ESTABLISHED
May 14, 1996

MEETING SCHEDULE

District 2 meets on the second Friday of the month at 9:30 AM.

Board Meetings are held at Savannah Recreation in the Ashley Wilkes Room, located at 1545 Buena Vista Boulevard, The Villages, Florida.

Board of Supervisors

SEAT 5 / CHAIR

Barton Zoellner

352-406-6966

barton.zoellner@districtgov.org



SEAT 2 / VICE CHAIR

Jim Cipollone

484-431-2541

jim.cipollone@districtgov.org



SEAT 1

Tom Swiers

352-633-2333

tom.swiers@districtgov.org



SEAT 4

Dennis Richards

715-896-3846

dennis.richards@districtgov.org



SEAT 3

Jim Conti

215-913-6810

jim.conti@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General
ASSETS	
Cash and cash equivalents	\$389,478
Investments	2,086,944
Prepaid expenses	-
Due from other funds	-
Due from other governments	2,009
Receivables, net	7
Accrued interest receivable	-
Assessments receivable	-
Inventory	-
Total assets	2,478,438
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources	-
Total assets and deferred outflows	2,478,438
LIABILITIES	
Accounts payable	59,615
Accrued liabilities	-
Due to other funds	-
Due to other governments	1,320
Due to developer	-
Other current liabilities	-
Unearned revenue	-
Total liabilities	60,935
DEFERRED INFLOWS OF RESOURCES	
Unavailable special assessment revenue	-
Unavailable rental contract revenue	-
Total liabilities and deferred inflows	60,935
FUND BALANCES	
Non-spendable	-
Restricted	-
Debt service	-
Capital improvements	2,552
Public safety	-
Community Standards-deed covenants	-
Village of Spanish Springs-common area maintenance	-
Rolling Acres-common area maintenance	-
Commercial road maintenance	-
Community standards	-
Committed	-
Conservation easement	-
Renewal and replacement	949,980
Working capital	-
Unassigned	1,464,971
Total fund balances	2,417,503
Total liabilities and fund balances	\$2,478,438

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$298,335	1,326,556	-	-	1,028,221	1,028,221
Public safety	-	-	-	-	-	-
Physical environment	628,727	-	-	-	(628,727)	(628,727)
Transportation	33,666	-	-	-	(33,666)	(33,666)
Recreation	-	-	-	-	-	-
Interest on long-term debt	-	-	-	-	-	-
Depreciation expense	437,923	-	-	-	(437,923)	(437,923)
Total governmental activities	1,398,651	1,326,556			(72,095)	(72,095)
Total primary government	\$1,398,651	1,326,556			(72,095)	(72,095)
GENERAL REVENUES						
Investment earnings (losses)					\$227,910	227,910
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					498	498
Transfers in (out)					-	-
Total general revenues					228,408	228,408
Change in net position					156,313	156,313
Net position, beginning					9,611,887	9,611,887
Net position, ending					\$9,768,200	9,768,200

District 3

COUNTY

Sumter

VILLAGES

**Belle Aire
Glenbrook**

**Polo Ridge
Summerhill**

FACTS

TOTAL ACRES

894.3

TOTAL HOME SITES

3,762

ESTABLISHED
May 12, 1998

MEETING SCHEDULE

District 3 meets on the second Friday of the month at 11:00 AM.

Board Meetings are held at Savannah Recreation in the Ashley Wilkes Room, located at 1545 Buena Vista Boulevard, The Villages, Florida.

Board of Supervisors

SEAT 2 / CHAIR

Bill Ray
352-753-5050
bill.ray@districtgov.org



SEAT 5 / VICE CHAIR

Gail Lazenby
352-750-1465
gail.lazenby@districtgov.org



SEAT 1
Steffan Franklin
732-713-6263
steffan.franklin@districtgov.org



SEAT 3
Terry Biddle
330-421-1123
terry.biddle@districtgov.org



SEAT 4
Dick Belles
352-751-1337
dick.belles@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$379,612	101,351	480,963
Investments	2,059,523	-	2,059,523
Prepaid expenses	-	-	-
Due from other funds	-	-	-
Due from other governments	213	-	213
Receivables, net	20	-	20
Accrued interest receivable	-	432	432
Assessments receivable	-	1,438,866	1,438,866
Inventory	-	-	-
Total assets	2,439,368	1,540,649	3,980,017
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	2,439,368	1,540,649	3,980,017
LIABILITIES			
Accounts payable	80,134	400	80,534
Accrued liabilities	-	-	-
Due to other funds	-	-	-
Due to other governments	2,658	-	2,658
Due to developer	-	-	-
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	82,792	400	83,192
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	1,438,866	1,438,866
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	82,792	1,439,266	1,522,058
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	101,383	101,383
Capital improvements	-	-	-
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	703,456	-	703,456
Working capital	-	-	-
Unassigned	1,653,120	-	1,653,120
Total fund balances	2,356,576	101,383	2,457,959
Total liabilities and fund balances	\$2,439,368	1,540,649	3,980,017

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$322,218	1,405,546	-	-	1,083,328	1,083,328
Public safety	-	-	-	-	-	-
Physical environment	865,335	-	-	-	(865,335)	(865,335)
Transportation	29,775	-	-	-	(29,775)	(29,775)
Recreation	-	-	-	-	-	-
Interest on long-term debt	49,969	-	-	-	(49,969)	(49,969)
Depreciation expense	710,985	-		-	(710,985)	(710,985)
Total governmental activities	1,978,282	1,405,546		-	(572,736)	(572,736)
Total primary government	1,978,282	1,405,546		-	(572,736)	(572,736)
GENERAL REVENUES						
Investment earnings (losses)					\$249,019	249,019
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					722	722
Transfers in (out)					-	-
Total general revenues					249,741	249,741
Change in net position					(322,995)	(322,995)
Net position, beginning					15,193,190	15,193,190
Net position, ending					\$14,870,195	\$14,870,195

District 4

COUNTY

Marion

VILLAGES

Briar Meadow	Piedmont
Calumet Grove	Springdale
Chatham	Woodbury
Chatham at Soulliere	Woodbury at Phillips

FACTS

TOTAL ACRES

1,253.5

TOTAL HOME SITES

5,432

ESTABLISHED
March 7, 2000

MEETING SCHEDULE

District 4 meets on the second Friday of the month at 1:30 PM.

Board Meetings are held at Savannah Recreation in the Ashley Wilkes Room, located at 1545 Buena Vista Boulevard, The Villages, Florida.

Board of Supervisors

SEAT 1 / CHAIR
Cliff Wiener

352-250-2073
cliff.wiener@districtgov.org



SEAT 4 / VICE CHAIR
Mark Hayes

352-250-7807
mark.hayes@districtgov.org



SEAT 2
Cary Sternberg

352-250-5517
cary.sternberg@districtgov.org



SEAT 3
Jim Murphy

352-259-1581
jim.murphy@districtgov.org



SEAT 5
Don Deakin

352-750-5395
don.deakin@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General	Debt Service	Total
ASSETS			
Cash and cash equivalents	\$999,877	208,914	1,208,791
Investments	1,930,577	-	1,930,577
Prepaid expenses	-	-	-
Due from other funds	4,579	1,998	6,577
Due from other governments	-	-	-
Receivables, net	-	-	-
Accrued interest receivable	-	749	749
Assessments receivable	155,111	6,300,516	6,455,627
Inventory	-	-	-
Total assets	3,090,144	6,512,177	9,602,321
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	3,090,144	6,512,177	9,602,321
LIABILITIES			
Accounts payable	269,593	350	269,943
Accrued liabilities	-	-	-
Due to other funds	1,998	4,579	6,577
Due to other governments	3,616	-	3,616
Due to developer	7,036	79,357	86,393
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	282,243	84,286	366,529
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	155,111	6,300,516	6,455,627
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	437,354	6,384,802	6,822,156
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	127,525	127,525
Capital improvements	-	-	-
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	1,124,877	-	1,124,877
Working capital	-	-	-
Unassigned	1,539,695	-	1,539,695
Total fund balances	2,664,572	127,525	2,792,097
Total liabilities and fund balances	\$3,101,926	6,512,327	9,614,253
Check	(11,782)	(150)	(11,932)
Cross check fund balances	(11,782)	(150)	(11,932)

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$517,567	4,094,639	-	-	3,577,072	3,577,072
Public safety	-	-	-	-	-	-
Physical environment	1,767,574	-	-	-	(1,767,574)	(1,767,574)
Transportation	300,090	-	52,925	-	(247,165)	(247,165)
Recreation	-	-	-	-	-	-
Interest on long-term debt	165,055	-	-	-	(165,055)	(165,055)
Depreciation expense	1,138,931	-	-	-	(1,138,931)	(1,138,931)
Total governmental activities	3,889,217	4,094,639	52,925	-	258,347	258,347
Total primary government	\$3,889,217	4,094,639	52,925	-	258,347	258,347
GENERAL REVENUES						
Investment earnings (losses)					\$309,347	309,347
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					1,253	1,253
Transfers in (out)					-	-
Total general revenues					310,600	310,600
Change in net position					568,947	568,947
Net position, beginning					25,350,588	25,350,588
Net position, ending					\$25,919,535	25,919,535

District 5

COUNTY

Sumter

VILLAGES

Ashland
Belvedere
Bonnybrook
Bridgeport at
Lake Miona

Liberty Park
Lynnhaven
Poinciana
Sunset Pointe
Winifred

FACTS

TOTAL ACRES

1,406

TOTAL HOME SITES

6,399

ESTABLISHED
March 19, 2002

MEETING SCHEDULE

District 5 meets on the third Friday of the month (first Friday during December) at 8:00 AM.

Board Meetings are held at SeaBreeze Recreation located at 2384 Buena Vista Boulevard, The Villages, Florida.

Board of Supervisors

SEAT 5 / CHAIR

Gary Kadow

352-430-0567

gary.kadow@districtgov.org



SEAT 2 / VICE CHAIR

Jerry Knoll

352-603-3224

jerry.knoll@districtgov.org



SEAT 1

Walter Martin

352-205-7099

walter.martin@districtgov.org



SEAT 3

Jerry Ferlisi

352-391-5261

jerry.ferlisi@districtgov.org



SEAT 4

Mark Schweikert

513-315-7624

mark.schweikert@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$4,217,899	1,210,088	5,427,987
Investments	11,147,501	-	11,147,501
Prepaid expenses	-	-	-
Due from other funds	-	5,396	5,396
Due from other governments	-	-	-
Receivables, net	7	-	7
Accrued interest receivable	-	5,232	5,232
Assessments receivable	-	14,589,310	14,589,310
Inventory	-	-	-
Total assets	15,365,407	15,810,026	31,175,433
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	15,365,407	15,810,026	31,175,433
LIABILITIES			
Accounts payable	51,974	1,000	52,974
Accrued liabilities	-	-	-
Due to other funds	5,396	-	5,396
Due to other governments	1,069	-	1,069
Due to developer	-	-	-
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	58,439	1,000	59,439
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	14,589,310	14,589,310
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	58,439	14,590,310	14,648,749
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	1,219,716	1,219,716
Capital improvements	1,795,714	-	1,795,714
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	10,122,074	-	10,122,074
Working capital	-	-	-
Unassigned	3,389,180	-	3,389,180
Total fund balances	15,306,968	1,219,716	16,526,684
Total liabilities and fund balances	\$15,365,407	15,810,026	31,175,433

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$524,282	3,122,627	-	-	2,598,345	2,598,345
Public safety	-	-	-	-	-	-
Physical environment	2,907,751	-	-	-	(2,907,751)	(2,907,751)
Transportation	237,183	-	-	-	(237,183)	(237,183)
Recreation	-	-	-	-	-	-
Interest on long-term debt	609,961	-	-	-	(609,961)	(609,961)
Depreciation expense	3,292,675	-	-	-	(3,292,675)	(3,292,675)
Total governmental activities	7,571,852	3,122,627	-	-	(4,449,225)	(4,449,225)
Total primary government	\$7,571,852	3,122,627	-	-	(4,449,225)	(4,449,225)
GENERAL REVENUES						
Investment earnings (losses)					\$1,481,798	1,481,798
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					1,434	1,434
Transfers in (out)					-	-
Total general revenues					1,483,232	1,483,232
Change in net position					(2,965,993)	(2,965,993)
Net position, beginning					87,810,715	87,810,715
Net position, ending					\$84,844,722	84,844,722

District 6

COUNTY

Sumter

VILLAGES

Amelia
Bridgeport at
Creekside Landing
Bridgeport at Lake
Shore Cottages
Bridgeport at
Lake Sumter
Bridgeport at
Miona Shores

Caroline
Largo
Mallory Square
Sabal Chase
Tall Trees
Virginia Trace

ESTABLISHED
February 10, 2004

MEETING SCHEDULE

District 6 meets on the third Friday of the month (first Friday during December) at 10:00 AM.

Board Meetings are held at SeaBreeze Recreation located at 2384 Buena Vista Boulevard, The Villages, Florida.

FACTS

TOTAL ACRES

1,496

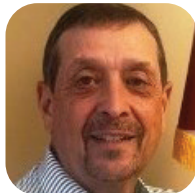
TOTAL HOME SITES

6,697

Board of Supervisors

SEAT 2 / CHAIR
John Calandro

352-775-9131
john.calandro@districtgov.org



SEAT 5 / VICE CHAIR
Peter Moeller

352-751-4117
peter.moeller@districtgov.org



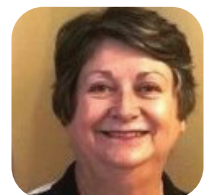
SEAT 1
Tweet Coleman

808-600-1010
tweet.coleman@districtgov.org



SEAT 3
Gordon Platt

901-292-5450
gordon.platt@districtgov.org



SEAT 4
Linda Grzesik

352-751-1761
linda.grzesik@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$3,746,557	2,597,956	6,344,513
Investments	9,790,047	-	9,790,047
Prepaid expenses	-	-	-
Due from other funds	-	10,840	10,840
Due from other governments	361	-	361
Receivables, net	9	-	9
Accrued interest receivable	-	11,287	11,287
Assessments receivable	-	35,841,180	35,841,180
Inventory	-	-	-
Total assets	13,536,974	38,461,263	51,998,237
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	13,536,974	38,461,263	51,998,237
LIABILITIES			
Accounts payable	48,727	1,000	49,727
Accrued liabilities	-	-	-
Due to other funds	10,840	-	10,840
Due to other governments	1,478	-	1,478
Due to developer	-	-	-
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	61,045	1,000	62,045
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	35,841,180	35,841,180
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	61,045	35,842,180	35,903,225
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	2,619,082	2,619,082
Capital improvements	1,023,127	-	1,023,127
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	9,191,753	-	9,191,753
Working capital	-	-	-
Unassigned	3,261,049	1	3,261,050
Total fund balances	13,475,929	2,619,083	16,095,012
Total liabilities and fund balances	\$13,536,974	38,461,263	51,998,237

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$645,009	4,546,316	-	-	3,901,307	3,901,307
Public safety	-	-	-	-	-	-
Physical environment	3,304,253	-	-	-	(3,304,253)	(3,304,253)
Transportation	258,935	-	-	-	(258,935)	(258,935)
Recreation	-	-	-	-	-	-
Interest on long-term debt	1,145,551	-	-	-	(1,145,551)	(1,145,551)
Depreciation expense	2,480,803	-	-	-	(2,480,803)	(2,480,803)
Total governmental activities	7,834,551	4,546,316	-	-	(3,288,235)	(3,288,235)
Total primary government	\$7,834,551	4,546,316	-	-	(3,288,235)	(3,288,235)
GENERAL REVENUES						
Investment earnings (losses)					1,459,952	1,459,952
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					1,200	1,200
Transfers in (out)					-	-
Total general revenues					1,461,152	1,461,152
Change in net position					(1,827,084)	(1,827,084)
Net position, beginning					72,731,573	72,731,573
Net position, ending					\$70,904,489	\$70,904,489

District 7

COUNTY

Sumter

VILLAGES

**Bonita
Duval**

**Hadley
Hemingway**

FACTS

TOTAL ACRES

976

TOTAL HOME SITES

4,765

ESTABLISHED
September 28, 2004

MEETING SCHEDULE

District 7 meets on the Thursday before the third Friday of the month at 8:00 AM.

Board Meetings are held at SeaBreeze Recreation located at 2384 Buena Vista Boulevard, The Villages, Florida.

Board of Supervisors

SEAT 4 / CHAIR

Jerry Vicenti

908-705-1857

jerry.vicenti@districtgov.org



SEAT 3 / VICE CHAIR

Steve Lapp

352-630-5323

steve.lapp@districtgov.org



SEAT 1

Daryl Klinko

248-464-0655

daryl.klinko@districtgov.org



SEAT 2

Judi-Ann Rutherford

678-431-1452

judi-ann.rutherford@districtgov.org



SEAT 5

Ed Coleman

352-633-3721

ed.coleman@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$1,311,293	1,773,215	3,084,508
Investments	3,883,697	-	3,883,697
Prepaid expenses	-	-	-
Due from other funds	-	23,577	23,577
Due from other governments	-	-	-
Receivables, net	9	-	9
Accrued interest receivable	-	7,730	7,730
Assessments receivable	-	32,458,724	32,458,724
Inventory	-	-	-
Total assets	5,194,999	34,263,246	39,458,245
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	5,194,999	34,263,246	39,458,245
LIABILITIES			
Accounts payable	34,403	500	34,903
Accrued liabilities	-	-	-
Due to other funds	23,577	-	23,577
Due to other governments	2,704	-	2,704
Due to developer	-	-	-
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	60,684	500	61,184
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	32,458,724	32,458,724
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	60,684	32,459,224	32,519,908
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	1,804,022	1,804,022
Capital improvements	1,695,093	-	1,695,093
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	2,237,606	-	2,237,606
Working capital	-	-	-
Unassigned	1,201,616	-	1,201,616
Total fund balances	5,134,315	1,804,022	6,938,337
Total liabilities and fund balances	\$5,194,999	34,263,246	39,458,245

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$512,989	3,824,003	-	-	3,311,014	3,311,014
Public safety	-	-	-	-	-	-
Physical environment	2,064,148	-	-	-	(2,064,148)	(2,064,148)
Transportation	133,363	-	-	-	(133,363)	(133,363)
Recreation	-	-	-	-	-	-
Interest on long-term debt	1,294,872	-	-	-	(1,294,872)	(1,294,872)
Depreciation expense	2,232,025	-	-	-	(2,232,025)	(2,232,025)
Total governmental activities	6,237,397	3,824,003	-	-	(2,413,394)	(2,413,394)
Total primary government	\$6,237,397	3,824,003	-	-	(2,413,394)	(2,413,394)
GENERAL REVENUES						
Investment earnings (losses)					669,211	669,211
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					784	784
Transfers in (out)					-	-
Total general revenues					669,995	669,995
Change in net position					(1,743,399)	(1,743,399)
Net position, beginning					60,111,143	60,111,143
Net position, ending					\$58,367,744	\$58,367,744

District 8

COUNTY

Sumter

VILLAGES

**Bridgeport at
Creekside
Bridgeport at
Laurel Valley
Buttonwood**

**Pennecamp
St. Charles
St. James
Tamarind Grove**

FACTS

TOTAL ACRES

1,098

TOTAL HOME SITES

5,193

ESTABLISHED
September 28, 2004

MEETING SCHEDULE

District 8 meets on the third Friday (first Friday during December) of the month at 1:30 PM.

Board Meetings are held at SeaBreeze Recreation located at 2384 Buena Vista Boulevard, The Villages, Florida.

Board of Supervisors

SEAT 3 / CHAIR

Larry McMurry

240-285-2242

larry.mcmurry@districtgov.org



SEAT 5 / VICE CHAIR

Phil Walker

352-753-8618

phil.walker@districtgov.org



SEAT 1

Kevin McGovern

321-287-4676

kevin.mcgovern@districtgov.org



SEAT 2

Ray Lammes

585-281-2645

ray.lammes@districtgov.org



SEAT 4

Duane Johnson

507-421-5273

duane.johnson@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$5,351,532	2,287,382	7,638,914
Investments	7,249,123	-	7,249,123
Prepaid expenses	-	-	-
Due from other funds	-	39,255	39,255
Due from other governments	-	-	-
Receivables, net	9	-	9
Accrued interest receivable	-	2,047	2,047
Assessments receivable	-	44,384,258	44,384,258
Inventory	-	-	-
Total assets	12,600,664	46,712,942	59,313,606
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	12,600,664	46,712,942	59,313,606
LIABILITIES			
Accounts payable	49,732	1,650	51,382
Accrued liabilities	-	-	-
Due to other funds	39,255	-	39,255
Due to other governments	2,074	-	2,074
Due to developer	-	-	-
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	91,061	1,650	92,711
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	44,384,258	44,384,258
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	91,061	44,385,908	44,476,969
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	2,327,034	2,327,034
Capital improvements	1,601,211	-	1,601,211
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	6,861,069	-	6,861,069
Working capital	-	-	-
Unassigned	4,047,323	-	4,047,323
Total fund balances	12,509,603	2,327,034	14,836,637
Total liabilities and fund balances	\$12,600,664	46,712,942	59,313,606

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$562,665	4,790,064	-	-	4,227,399	4,227,399
Public safety	-	-	-	-	-	-
Physical environment	2,328,805	-	-	-	(2,328,805)	(2,328,805)
Transportation	162,944	-	-	-	(162,944)	(162,944)
Recreation	-	-	-	-	-	-
Interest on long-term debt	1,575,886	-	-	-	(1,575,886)	(1,575,886)
Depreciation expense	2,474,563	-	-	-	(2,474,563)	(2,474,563)
Total governmental activities	7,104,863	4,790,064	-	-	(2,314,799)	(2,314,799)
Total primary government	\$7,104,863	4,790,064	-	-	(2,314,799)	(2,314,799)
GENERAL REVENUES						
Investment earnings (losses)					\$1,226,466	1,226,466
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					605	605
Transfers in (out)					-	-
Total general revenues					1,227,071	1,227,071
Change in net position					(1,087,728)	(1,087,728)
Net position, beginning					78,613,591	78,613,591
Net position, ending					\$77,525,863	77,525,863

District 9

COUNTY

Sumter

VILLAGES

**Bridgeport at
Mission Hills
Charlotte
Collier at
Atwood Bungalows**

**Fernandina
Gilchrist
Pinellas
Sanibel**

FACTS

TOTAL ACRES

1,285.7

TOTAL HOME SITES

5,409

ESTABLISHED
September 28, 2004

MEETING SCHEDULE

District 9 meets on the
Thursday before the third
Friday of the month at 1:30
PM.

Board Meetings are held
at SeaBreeze Recreation
located at 2384 Buena
Vista Boulevard,
The Villages, Florida.

Board of Supervisors

SEAT 2 / CHAIR

Jack Reimer

352-751-6846

jack.reimer@districtgov.org



SEAT 4 / VICE CHAIR

Don Hickman

352-430-1182

don.hickman@districtgov.org



SEAT 1

Michael Dollard

585-315-8338

michael.dollard@districtgov.org



SEAT 3

Dan Ruehl

703-887-2643

dan.ruehl@districtgov.org



SEAT 5

Steve Brown

352-633-6073

steve.brown@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$7,064,344	1,842,318	8,906,662
Investments	11,864,176	-	11,864,176
Prepaid expenses	-	-	-
Due from other funds	17,553	-	17,553
Due from other governments	-	-	-
Receivables, net	7	-	7
Accrued interest receivable	-	8,066	8,066
Assessments receivable	-	55,422,172	55,422,172
Inventory	-	-	-
Total assets	18,946,080	57,272,556	76,218,636
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	18,946,080	57,272,556	76,218,636
LIABILITIES			
Accounts payable	44,161	1,300	45,461
Accrued liabilities	-	-	-
Due to other funds	-	17,553	17,553
Due to other governments	1,430	-	1,430
Due to developer	-	88,857	88,857
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	45,591	107,710	153,301
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	55,422,172	55,422,172
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	45,591	55,529,882	55,575,473
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	1,742,674	1,742,674
Capital improvements	-	-	-
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	15,418,114	-	15,418,114
Working capital	1,269,372	-	1,269,372
Unassigned	2,213,003	-	2,213,003
Total fund balances	18,900,489	1,742,674	20,643,163
Total liabilities and fund balances	\$18,946,080	57,272,556	76,218,636

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$538,609	4,277,362	-	-	3,738,753	3,738,753
Public safety	-	-	-	-	-	-
Physical environment	2,575,157	-	-	-	(2,575,157)	(2,575,157)
Transportation	160,856	-	-	-	(160,856)	(160,856)
Recreation	-	-	-	-	-	-
Interest on long-term debt	1,577,885	-	-	-	(1,577,885)	(1,577,885)
Depreciation expense	2,625,350	-	-	-	(2,625,350)	(2,625,350)
Total governmental activities	7,477,857	4,277,362	-	-	(3,200,495)	(3,200,495)
Total primary government	\$7,477,857	4,277,362	-	-	(3,200,495)	(3,200,495)
GENERAL REVENUES						
Investment earnings (losses)					1,787,969	1,787,969
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					560	560
Transfers in (out)					-	-
Total general revenues					1,788,529	1,788,529
Change in net position					(1,411,966)	(1,411,966)
Net position, beginning					97,313,731	97,313,731
Net position, ending					\$95,901,765	\$95,901,765

District 10

COUNTY

Sumter

VILLAGES

**Charlotte
Collier
Collier at
Alden Bungalows
Collier at
Antrim Dells
Dunedin**

**Hillsborough
Labelle
Lake Deaton
Osceola Hills
Osceola Hills at
Soaring Eagle Preserve**

FACTS

TOTAL ACRES

1,588

TOTAL HOME SITES

6,639

ESTABLISHED
September 28, 2004

MEETING SCHEDULE

District 10 meets on the
Thursday before the third
Friday of the month at
3:00 PM.

Board Meetings are held
at SeaBreeze Recreation
located at 2384 Buena
Vista Boulevard,
The Villages, Florida.

Board of Supervisors

SEAT 2 / CHAIR

Jack Miller

704-280-6115

jack.miller@districtgov.org



SEAT 5 / VICE CHAIR

Christine Bradshaw

352-418-7999

christine.bradshaw@districtgov.org



SEAT 1

Jim Boyd

850-567-2630

jim.boyd@districtgov.org



SEAT 3

Holly Bell

907-232-9586

holly.bell@districtgov.org



SEAT 4

Steve Bova

314-443-3529

steve.bova@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$1,224,062	4,022,927	5,246,989
Investments	4,636,974	-	4,636,974
Prepaid expenses	-	-	-
Due from other funds	-	-	-
Due from other governments	-	-	-
Receivables, net	2	-	2
Accrued interest receivable	-	17,564	17,564
Assessments receivable	-	85,306,825	85,306,825
Inventory	-	-	-
Total assets	5,861,038	89,347,316	95,208,354
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	5,861,038	89,347,316	95,208,354
LIABILITIES			
Accounts payable	38,411	1,400	39,811
Accrued liabilities	-	-	-
Due to other funds	-	-	-
Due to other governments	1,130	-	1,130
Due to developer	-	-	-
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	39,541	1,400	40,941
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	85,306,825	85,306,825
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	39,541	85,308,225	85,347,766
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	4,039,091	4,039,091
Capital improvements	-	-	-
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	4,063,831	-	4,063,831
Working capital	-	-	-
Unassigned	1,757,666	-	1,757,666
Total fund balances	5,821,497	4,039,091	9,860,588
Total liabilities and fund balances	\$5,861,038	89,347,316	95,208,354

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$698,039	7,944,313	-	-	7,246,274	7,246,274
Public safety	-	-	-	-	-	-
Physical environment	3,161,313	-	-	-	(3,161,313)	(3,161,313)
Transportation	201,601	-	-	-	(201,601)	(201,601)
Recreation	-	-	-	-	-	-
Interest on long-term debt	3,463,554	-	-	-	(3,463,554)	(3,463,554)
Depreciation expense	3,490,055	-	-	-	(3,490,055)	(3,490,055)
Total governmental activities	11,014,562	7,944,313	-	-	(3,070,249)	(3,070,249)
Total primary government	\$11,014,562	7,944,313	-	-	(3,070,249)	(3,070,249)
GENERAL REVENUES						
Investment earnings (losses)					890,223	890,223
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					219	219
Transfers in (out)					-	-
Total general revenues					890,442	890,442
Change in net position					(2,179,807)	(2,179,807)
Net position, beginning					116,839,715	116,839,715
Net position, ending					\$114,659,908	\$114,659,908

District 11

COUNTY

Lake

VILLAGES

Pine Hills

Pine Ridge

FACTS

TOTAL ACRES

693

TOTAL HOME SITES

2,055

ESTABLISHED
May 22, 2014

MEETING SCHEDULE

District 11 meets on the Thursday before the third Friday of the month at 10:00 AM.

Board Meetings are held at SeaBreeze Recreation located at 2384 Buena Vista Boulevard, The Villages, Florida.

Board of Supervisors

SEAT 4 / CHAIR

Don Brozick

804-690-7343

don.brozick@districtgov.org



SEAT 5 / VICE CHAIR

Phil Grayber

863-840-4404

phil.grayber@districtgov.org



SEAT 1

Jan Collins

813-486-1985

jan.collins@districtgov.org



SEAT 2

Jim Covert

321-402-8404

jim.covert@districtgov.org



SEAT 3

Patty Hoxie

847-707-2360

patty.hoxie@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General	Debt Service	Capital Projects	Total
ASSETS				
Cash and cash equivalents	\$284,458	4,711,781	13,070	5,009,309
Investments	3,024,107	-	-	3,024,107
Prepaid expenses	-	-	-	-
Due from other funds	-	-	-	-
Due from other governments	3,839	8,232	-	12,071
Receivables, net	5	-	-	5
Accrued interest receivable	-	20,556	34	20,590
Assessments receivable	-	38,241,892	-	38,241,892
Inventory	-	-	-	-
Total assets	3,312,409	42,982,461	13,104	46,307,974
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows of resources	-	-	-	-
Total assets and deferred outflows	3,312,409	42,982,461	13,104	46,307,974
LIABILITIES				
Accounts payable	12,732	500	-	13,232
Accrued liabilities	-	-	-	-
Due to other funds	-	-	-	-
Due to other governments	1,351	-	-	1,351
Due to developer	-	2,546,280	-	2,546,280
Other current liabilities	-	-	-	-
Unearned revenue	-	-	-	-
Total liabilities	14,083	2,546,780	-	2,560,863
DEFERRED INFLOWS OF RESOURCES				
Unavailable special assessment revenue	-	38,241,892	-	38,241,892
Unavailable rental contract revenue	-	-	-	-
Total liabilities and deferred inflows	14,083	40,788,672	-	40,802,755
FUND BALANCES				
Non-spendable	-	-	-	-
Restricted				
Debt service	-	2,193,789	-	2,193,789
Capital improvements	-	-	13,104	13,104
Public safety	-	-	-	-
Community Standards-deed covenants	-	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-	-
Rolling Acres-common area maintenance	-	-	-	-
Commercial road maintenance	-	-	-	-
Community standards	-	-	-	-
Committed				
Conservation easement	-	-	-	-
Renewal and replacement	2,150,000	-	-	2,150,000
Working capital	-	-	-	-
Unassigned	1,148,326	-	-	1,148,326
Total fund balances	3,298,326	2,193,789	13,104	5,505,219
Total liabilities and fund balances	\$3,312,409	42,982,461	13,104	46,307,974

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$311,111	3,168,670	-	-	2,857,559	2,857,559
Public safety	-	-	-	-	-	-
Physical environment	998,977	-	-	-	(998,977)	(998,977)
Transportation	62,142	-	-	-	(62,142)	(62,142)
Recreation	-	-	-	-	-	-
Interest on long-term debt	1,697,906	-	-	-	(1,697,906)	(1,697,906)
Depreciation expense	1,342,109	-	-	-	(1,342,109)	(1,342,109)
Total governmental activities	4,412,245	3,168,670	-	-	(1,243,575)	(1,243,575)
Total primary government	\$4,412,245	3,168,670	-	-	(1,243,575)	(1,243,575)
GENERAL REVENUES						
Investment earnings (losses)					588,174	588,174
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					164	164
Transfers in (out)					-	-
Total general revenues					588,338	588,338
Change in net position					(655,237)	(655,237)
Net position, beginning					51,516,002	51,516,002
Net position, ending					\$50,860,765	\$50,860,765

District 12

COUNTY

Sumter

VILLAGES

**DeLuna
Desoto
Fenney
Hammock at Fenney**

**Linden
Marsh Bend
McClure
Monarch Grove**

FACTS

TOTAL ACRES

1,505.6

TOTAL HOME SITES

6,202

ESTABLISHED
September 13, 2011

MEETING SCHEDULE

District 12 meets on the Thursday before the second Friday of the month at 10:30 AM.

Board Meetings are held at Everglades Recreation located at 5497 Marsh Bend Trail, The Villages, Florida.

Board of Supervisors

SEAT 3 / CHAIR

Jon Roudabush

310-347-6980

jon.roudabush@districtgov.org



SEAT 2 / VICE CHAIR

Ron McMahon

518-527-3914

ron.mcmahon@districtgov.org



SEAT 1

David Robbins

978-500-9475

david.robbs@districtgov.org



SEAT 4

Phil Montalvo

217-494-1747

phil.montalvo@districtgov.org



SEAT 5

Dale Martin

618-841-0979

dale.martin@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Total</i>
ASSETS			
Cash and cash equivalents	\$961,447	10,826,899	11,788,346
Investments	3,706,258	-	3,706,258
Prepaid expenses	-	-	-
Due from other funds	9,159	-	9,159
Due from other governments	-	-	-
Receivables, net	42	250	292
Accrued interest receivable	-	47,107	47,107
Assessments receivable	-	125,735,795	125,735,795
Inventory	-	-	-
Total assets	4,676,906	136,610,051	141,286,957
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	4,676,906	136,610,051	141,286,957
LIABILITIES			
Accounts payable	19,180	1,000	20,180
Accrued liabilities	-	-	-
Due to other funds	-	9,159	9,159
Due to other governments	3,521	-	3,521
Due to developer	-	7,708,515	7,708,515
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	22,701	7,718,674	7,741,375
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	125,735,795	125,735,795
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	22,701	133,454,469	133,477,170
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	3,155,582	3,155,582
Capital improvements	-	-	-
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	1,800,000	-	1,800,000
Working capital	-	-	-
Unassigned	2,854,205	-	2,854,205
Total fund balances	4,654,205	3,155,582	7,809,787
Total liabilities and fund balances	\$4,676,906	136,610,051	141,286,957

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$854,050	9,057,186	-	-	8,203,136	8,203,136
Public safety	-	-	-	-	-	-
Physical environment	3,112,659	-	-	-	(3,112,659)	(3,112,659)
Transportation	8,698	-	-	-	(8,698)	(8,698)
Recreation	-	-	-	-	-	-
Interest on long-term debt	5,217,864	-	-	-	(5,217,864)	(5,217,864)
Depreciation expense	3,604,694	-	-	-	(3,604,694)	(3,604,694)
Total governmental activities	12,797,965	9,057,186	-	-	(3,740,779)	(3,740,779)
Total primary government	\$12,797,965	9,057,186	-	-	(3,740,779)	(3,740,779)
GENERAL REVENUES						
Investment earnings (losses)					1,156,271	1,156,271
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					183	183
Transfers in (out)					-	-
Total general revenues					1,156,454	1,156,454
Change in net position					(2,584,325)	(2,584,325)
Net position, beginning					157,384,968	157,384,968
Net position, ending					\$154,800,643	154,800,643

District 13

COUNTY

Sumter

VILLAGES

Bradford
Cason Hammock
Citrus Grove
Chitty Chatty
DeLuna

Hawkins
Hammock at Fenney
Richmond
St. Catherine
St. Johns

FACTS

TOTAL ACRES

3,004

TOTAL HOME SITES

8,062

ESTABLISHED

June 11, 2018

MEETING SCHEDULE

District 13 meets on the Thursday before the second Friday of the month at 1:00 PM.

Board Meetings are held at Everglades Recreation located at 5497 Marsh Bend Trail, The Villages, Florida.

Board of Supervisors

SEAT 2 / CHAIR

Tom Law

412-551-6106

tom.law@districtgov.org



SEAT 5 / VICE CHAIR

Tina Williamson

678-517-8807

tina.williamson@districtgov.org



SEAT 1

Jim Daunis

630-649-2800

jim.daunis@districtgov.org



SEAT 3

John Kerrigan

573-301-6244

danny.graham@districtgov.org



SEAT 4

Gary Frigiola

321-635-7636

gary.frigiola@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General	Debt Service	Capital Projects	Total
ASSETS				
Cash and cash equivalents	\$1,727,278	15,395,773	4	17,123,055
Investments	206,718	-	-	206,718
Prepaid expenses	-	-	-	-
Due from other funds	-	30,743	-	30,743
Due from other governments	-	-	-	-
Receivables, net	56	-	-	56
Accrued interest receivable	-	100,689	-	100,689
Assessments receivable	-	225,407,967	-	225,407,967
Inventory	-	-	-	-
Total assets	1,934,052	240,935,172	4	242,869,228
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows of resources	-	-	-	-
Total assets and deferred outflows	1,934,052	240,935,172	4	242,869,228
LIABILITIES				
Accounts payable	10,040	1,250	-	11,290
Accrued liabilities	-	-	-	-
Due to other funds	30,743	-	-	30,743
Due to other governments	3,516	-	-	3,516
Due to developer	-	9,838,657	-	9,838,657
Other current liabilities	-	-	-	-
Unearned revenue	-	-	-	-
Total liabilities	44,299	9,839,907	-	9,884,206
DEFERRED INFLOWS OF RESOURCES				
Unavailable special assessment revenue	-	225,407,967	-	225,407,967
Unavailable rental contract revenue	-	-	-	-
Total liabilities and deferred inflows	44,299	235,247,874	-	235,292,173
FUND BALANCES				
Non-spendable	-	-	-	-
Restricted				
Debt service	-	5,687,298	-	5,687,298
Capital improvements	-	-	4	4
Public safety	-	-	-	-
Community Standards-deed covenants	-	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-	-
Rolling Acres-common area maintenance	-	-	-	-
Commercial road maintenance	-	-	-	-
Community standards	-	-	-	-
Committed				
Conservation easement	-	-	-	-
Renewal and replacement	-	-	-	-
Working capital	-	-	-	-
Unassigned	1,889,753	-	-	1,889,753
Total fund balances	1,889,753	5,687,298	4	7,577,055
Total liabilities and fund balances	\$1,934,052	240,935,172	4	242,869,228

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$885,447	11,866,930	-	-	10,981,483	10,981,483
Public safety	-	-	-	-	-	-
Physical environment	3,290,932	-	-	-	(3,290,932)	(3,290,932)
Transportation	605	-	-	1,040,799	1,040,194	1,040,194
Recreation	-	-	-	-	-	-
Interest on long-term debt	7,453,723	-	-	-	(7,453,723)	(7,453,723)
Depreciation expense	6,786,856	-	-	-	(6,786,856)	(6,786,856)
Total governmental activities	18,417,563	11,866,930	-	1,040,799	(5,509,834)	(5,509,834)
Total primary government	18,417,563	11,866,930	-	1,040,799	(5,509,834)	(5,509,834)
GENERAL REVENUES						
Investment earnings (losses)					\$1,163,223	1,163,223
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					18,914	18,914
Transfers in (out)					-	-
Total general revenues					1,182,137	1,182,137
Change in net position					(4,327,697)	(4,327,697)
Net position, beginning					295,178,657	295,178,657
Net position, ending					\$290,850,960	\$290,850,960

District 14

COUNTY

Lake

VILLAGES

**Dabney
Lake Denham
Newell**

FACTS

TOTAL ACRES

1,013.1

TOTAL HOME SITES

3,234

ESTABLISHED

July 26, 2021

MEETING SCHEDULE

District 14 meets on the Thursday before the second Friday of the month at 2:30 PM.

Board Meetings are held at Everglades Recreation located at 5497 Marsh Bend Trail, The Villages, Florida.

Board of Supervisors

SEAT 1 / CHAIR

Dale Borrowman

352-753-6668

dale.borrowman@districtgov.org



SEAT 3 / VICE CHAIR

Cody Yoder

cody.yoder@districtgov.org



SEAT 2

Sandy Newfang

sandy.newfang@districtgov.org



SEAT 4

Darlene Stephens

850-982-4576

darlene.stephens@districtgov.org



SEAT 5

Cynthia Troller

352-782-9871

cynthia.troller@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General	Debt Service	Capital Projects	Total
ASSETS				
Cash and cash equivalents	\$489,709	10,078,089	1	10,567,799
Investments	-	-	-	-
Prepaid expenses	-	-	-	-
Due from other funds	-	66,065	-	66,065
Due from other governments	3,030	16,616	-	19,646
Receivables, net	25	-	-	25
Accrued interest receivable	-	43,235	-	43,235
Assessments receivable	-	116,250,240	-	116,250,240
Inventory	-	-	-	-
Total assets	492,764	126,454,245	1	126,947,010
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows of resources	-	-	-	-
Total assets and deferred outflows	492,764	126,454,245	1	126,947,010
LIABILITIES				
Accounts payable	6,955	500	-	7,455
Accrued liabilities	-	-	-	-
Due to other funds	66,065	-	-	66,065
Due to other governments	39,101	-	-	39,101
Due to developer	-	5,422,822	-	5,422,822
Other current liabilities	-	-	-	-
Unearned revenue	-	-	-	-
Total liabilities	112,121	5,423,322	-	5,535,443
DEFERRED INFLOWS OF RESOURCES				
Unavailable special assessment revenue	-	116,250,240	-	116,250,240
Unavailable rental contract revenue	-	-	-	-
Total liabilities and deferred inflows	112,121	121,673,562	-	121,785,683
FUND BALANCES				
Non-spendable	-	-	-	-
Restricted				
Debt service	-	4,780,683	-	4,780,683
Capital improvements	-	-	1	1
Public safety	-	-	-	-
Community Standards-deed covenants	-	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-	-
Rolling Acres-common area maintenance	-	-	-	-
Commercial road maintenance	-	-	-	-
Community standards	-	-	-	-
Committed				
Conservation easement	-	-	-	-
Renewal and replacement	-	-	-	-
Working capital	-	-	-	-
Unassigned	380,643	-	-	380,643
Total fund balances	380,643	4,780,683	1	5,161,327
Total liabilities and fund balances	\$492,764	126,454,245	1	126,947,010

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$279,210	8,099,691	-	-	7,820,481	7,820,481
Public safety	-	-	-	-	-	-
Physical environment	1,036,440	-	-	-	(1,036,440)	(1,036,440)
Transportation	-	-	-	-	-	-
Recreation	-	-	-	-	-	-
Interest on long-term debt	6,343,102	-	-	-	(6,343,102)	(6,343,102)
Depreciation expense	2,820,205	-	-	-	(2,820,205)	(2,820,205)
Total governmental activities	10,478,957	8,099,691	-	-	(2,379,266)	(2,379,266)
Total primary government	\$10,478,957	8,099,691	-	-	(2,379,266)	(2,379,266)
GENERAL REVENUES						
Investment earnings (losses)					708,851	708,851
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					47	47
Transfers in (out)					-	-
Total general revenues					708,898	708,898
Change in net position					(1,670,368)	(1,670,368)
Net position, beginning					126,923,712	126,923,712
Net position, ending					\$125,253,344	\$125,253,344

District 15

COUNTY

Sumter

VILLAGES

**Moultrie Creek
Waters Edge**

**Shady Brook
Well Point**

FACTS

TOTAL ACRES

1,378.4

TOTAL HOME SITES

3,616

ESTABLISHED
October 10, 2022

MEETING SCHEDULE

District 15 meets on the Thursday before the second Friday of the month at 3:30 PM.

Board Meetings are held at
Everglades Recreation
5497 Marsh Bend Trail
The Villages, FL

Board of Supervisors

SEAT 1 / CHAIR
Spencer Novak

352-751-3939
spencer.novak@districtgov.org



SEAT 2 / VICE CHAIR
Liz Rodriguez

352-751-3939
liz.rodriguez@districtgov.org



SEAT 3
Cooper Hage

352-751-3939
cooper.hage@districtgov.org



SEAT 4
Al Flori
352-751-3939
al.flori@districtgov.org



SEAT 5
Danya Graham
352-751-3939
danya.graham@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General	Debt Service	Capital Projects	Total
ASSETS				
Cash and cash equivalents	\$53,432	10,161,111	70,804	10,285,347
Investments	-	-	-	-
Prepaid expenses	-	-	-	-
Due from other funds	-	46,450	-	46,450
Due from other governments	-	-	-	-
Receivables, net	538,678	-	-	538,678
Accrued interest receivable	-	19,410	25,041	44,451
Assessments receivable	-	154,945,736	-	154,945,736
Inventory	-	-	-	-
Total assets	592,110	165,172,707	95,845	165,860,662
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows of resources	-	-	-	-
Total assets and deferred outflows	592,110	165,172,707	95,845	165,860,662
LIABILITIES				
Accounts payable	53,074	-	-	53,074
Accrued liabilities	-	-	-	-
Due to other funds	46,450	-	-	46,450
Due to other governments	485,673	-	-	485,673
Due to developer	-	7,201,578	-	7,201,578
Other current liabilities	-	-	-	-
Unearned revenue	-	-	-	-
Total liabilities	585,197	7,201,578	-	7,786,775
DEFERRED INFLOWS OF RESOURCES				
Unavailable special assessment revenue	-	154,945,736	-	154,945,736
Unavailable rental contract revenue	-	-	-	-
Total liabilities and deferred inflows	585,197	162,147,314	-	162,732,511
FUND BALANCES				
Non-spendable	-	-	-	-
Restricted				
Debt service	-	3,025,394	-	3,025,394
Capital improvements	-	-	95,845	95,845
Public safety	-	-	-	-
Community Standards-deed covenants	-	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-	-
Rolling Acres-common area maintenance	-	-	-	-
Commercial road maintenance	-	-	-	-
Community standards	-	-	-	-
Committed				
Conservation easement	-	-	-	-
Renewal and replacement	-	-	-	-
Working capital	-	-	-	-
Unassigned	6,913	-	-	6,913
Total fund balances	6,913	3,025,394	95,845	3,128,152
Total liabilities and fund balances	\$592,110	165,172,708	95,845	165,860,663

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$149,477	3,987,637	2,678,096	668,468	7,184,724	7,184,724
Public safety	-	-	-	-	-	-
Physical environment	2,532,153	-	-	-	(2,532,153)	(2,532,153)
Transportation	565	-	-	-	(565)	(565)
Recreation	-	-	-	-	-	-
Interest on long-term debt	7,767,283	-	-	-	(7,767,283)	(7,767,283)
Depreciation expense	3,007,975	-	-	-	(3,007,975)	(3,007,975)
Total governmental activities	13,457,453	3,987,637	2,678,096	668,468	(6,123,252)	(6,123,252)
Total primary government	13,457,453	3,987,637	2,678,096	668,468	(6,123,252)	(6,123,252)
GENERAL REVENUES						
Investment earnings (losses)					\$1,571,904	1,571,904
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					88	88
Transfers in (out)					-	-
Total general revenues					1,571,992	1,571,992
Change in net position					(4,551,260)	(4,551,260)
Net position, beginning					152,471,107	152,471,107
Net position, ending					\$147,919,847	\$147,919,847

Middleton - A Community Development District



COUNTY

Sumter

ESTABLISHED
May 9, 2022

APPROXIMATE TOTAL ACRES

2,484.6

MEETING SCHEDULE

Middleton A meets on the third Friday of the month as advertised at 9:00 AM.

Board meetings are held at
Everglades Recreation 5497
Marsh Bend Trail.
The Villages, Florida

MCDD-A Board of Supervisors

SEAT 1 / CHAIR

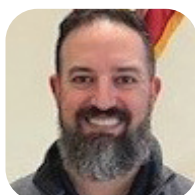
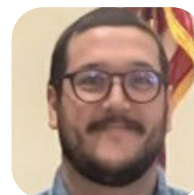
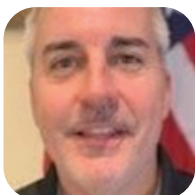
Joe Ricciardi

joe.ricciardi@districtgov.org

SEAT 3 / VICE CHAIR

Brandon Matulka

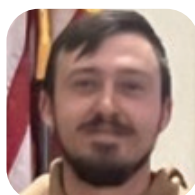
brandon.matulka@districtgov.org



SEAT 2

David Rees

david.rees@districtgov.org



SEAT 4

Lane Munz

lane.munz@districtgov.org



SEAT 5

Bob Trinh

bob.trinh@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	<i>General</i>	<i>Debt Service</i>	<i>Capital Projects</i>	<i>Total</i>
ASSETS				
Cash and cash equivalents	\$766,531	2,668,479	89,866	3,524,876
Investments	-	-	-	-
Prepaid expenses	-	-	-	-
Due from other funds	-	-	-	-
Due from other governments	68	-	-	68
Receivables, net	116	-	-	116
Accrued interest receivable	-	9,774	66	9,840
Assessments receivable	-	34,087,428	-	34,087,428
Inventory	-	-	-	-
Total Assets	766,715	36,765,681	89,932	37,622,328
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows of resources	-	-	-	-
Total assets and deferred outflows	766,715	36,765,681	89,932	37,622,328
LIABILITIES				
Accounts payable	25,898	500	-	26,398
Accrued liabilities	-	-	-	-
Due to other funds	-	-	-	-
Due to other governments	141,683	-	-	141,683
Due to developer	-	3,064,993	-	3,064,993
Other current liabilities	-	-	-	-
Unearned revenue	-	-	-	-
Total liabilities	167,581	3,065,493	-	3,233,074
DEFERRED INFLOWS OF RESOURCES				
Unavailable special assessment revenue	-	34,087,428	-	34,087,428
Unavailable rental contract revenue	-	-	-	-
Total liabilities and deferred inflows	167,581	37,152,921	-	37,320,502
FUND BALANCES				
Non-spendable	-	-	-	-
Restricted	-	-	-	-
Debt service	-	(387,240)	-	(387,240)
Capital improvements	-	-	89,932	89,932
Public safety	-	-	-	-
Community Standards-deed covenants	-	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-	-
Rolling Acres-common area maintenance	-	-	-	-
Commercial road maintenance	-	-	-	-
Community standards	-	-	-	-
Committed	-	-	-	-
Conservation easement	-	-	-	-
Renewal and replacement	-	-	-	-
Working capital	-	-	-	-
Unassigned	599,134	-	-	599,134
Total fund balances	599,134	(387,240)	89,932	301,826
Total liabilities, deferred inflows and fund balances	\$766,715	36,765,681	89,932	37,622,328

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$257,260	3,786,944	-	540,056	4,069,740	4,069,740
Public safety	-	-	-	-	-	-
Physical environment	897,267	-	-	-	(897,267)	(897,267)
Transportation	1,796	-	-	-	(1,796)	(1,796)
Recreation	-	-	-	-	-	-
Interest on long term debt	2,092,369	-	-	-	(2,092,369)	(2,092,369)
Depreciation expense	858,681	-	-	-	(858,681)	(858,681)
Total governmental activities	4,107,373	3,786,944	-	540,056	219,627	219,627
Total primary government	4,107,373	3,786,944	-	540,056	219,627	219,627
GENERAL REVENUES						
Investment earnings (losses)					\$203,201	203,201
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					286	286
Transfers in (out)					-	-
Total general revenues					203,487	203,487
Change in net position					423,114	423,114
Net position - beginning					32,757,761	32,757,761
Net position - ending					\$33,180,875	33,180,875

Middleton - Downtown Community Development District



COUNTY

Sumter

ESTABLISHED
March 27, 2023

APPROXIMATE TOTAL ACRES

61.14

MEETING SCHEDULE

MDCDD meets on the third Friday of the month as advertised at 8:30 AM.

Board meetings are held at
Everglades Recreation 5497
Marsh Bend Trail.
The Villages, Florida

MCDD-Downtown Board of Supervisors

SEAT 1 / CHAIR

Dennis Stradinger

dennis.stradinger@districtgov.org

SEAT 2 / VICE CHAIR

Steve Printz

steve.printz@districtgov.org



SEAT 3

Don Levens

don.levens@districtgov.org



SEAT 4

Alison Emily

alison.emily@districtgov.org



SEAT 5

John Weber

john.weber@districtgov.org

FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

- 1.1 Conduct an annual review of investments and cash flow needs.
- 1.2 Review short-term and long-term return on investment opportunities, where applicable.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Track return on investments compared to CPI (Yes/No)

GOAL 2: LONG-TERM PLANNING AND RESOURCE ALLOCATION OBJECTIVES:

- 2.1 Develop and maintain a comprehensive five-year capital improvement plan (CIP) to guide resource allocation and planning.
- 2.2 Review maintenance assessments and reserves annually to ensure sufficient funding for long-term needs.

MEASUREMENT:

- Five-year improvement plan developed and updated annually (Yes/No)
- Annual review of maintenance assessments and reserves completed (Yes/No)



GOAL 3: VENDOR AND CONTRACT MANAGEMENT OBJECTIVES:

- 3.1 Ensure all expiring contracts are identified and the renewal process is initiated at least 3 months prior to the expiration date.
- 3.2 Issue project bids/RFPs in a timely manner to ensure work is completed as scheduled.

MEASUREMENT:

- Identifying expiring contracts and initiate renewal process at least 3 months prior to expiration (Yes/No)
- Project bids/RFPs issued at least 2 months prior to the desired project start date (Yes/No)

GOAL 4: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

- 4.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.
- 4.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 5: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

- 5.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

Balance Sheet

	General	Project Wide Fund	Total
ASSETS			
Cash and cash equivalents	\$7,933	251,862	259,795
Investments	-	-	-
Prepaid expenses	-	-	-
Due from other funds	-	-	-
Due from other governments	-	162,685	162,685
Receivables, net	29,121	-	29,121
Accrued interest receivable	-	-	-
Assessments receivable	-	-	-
Inventory	-	-	-
Total Assets	37,054	414,547	451,601
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources	-	-	-
Total assets and deferred outflows	37,054	414,547	451,601
LIABILITIES			
Accounts payable	194	11,396	11,590
Accrued liabilities	-	-	-
Due to other funds	22,768	-	22,768
Due to other governments	13,453	252,542	265,995
Due to developer	-	-	-
Other current liabilities	-	-	-
Unearned revenue	-	-	-
Total liabilities	36,415	263,938	300,353
DEFERRED INFLOWS OF RESOURCES			
Unavailable special assessment revenue	-	-	-
Unavailable rental contract revenue	-	-	-
Total liabilities and deferred inflows	36,415	263,938	300,353
FUND BALANCES			
Non-spendable	-	-	-
Restricted			
Debt service	-	(387,240)	(387,240)
Capital improvements	-	-	89,932
Public safety	-	-	-
Community Standards-deed covenants	-	-	-
Village of Spanish Springs-common area maintenance	-	-	-
Rolling Acres-common area maintenance	-	-	-
Commercial road maintenance	-	-	-
Community standards	-	-	-
Committed			
Conservation easement	-	-	-
Renewal and replacement	-	-	-
Working capital	-	-	-
Unassigned	639	150,609	151,248
Total fund balances	639	150,609	151,248
Total liabilities, deferred inflows and fund balances	\$37,054	414,547	451,601

Statement of Activities

		PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS	
Functions/Programs	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Total
GOVERNMENTAL ACTIVITIES						
General government	\$6,405	696,290	-	178,005	867,890	867,890
Public safety	-	-	-	-	-	-
Physical environment	723,216	-	-	-	(723,216)	(723,216)
Transportation	-	-	-	-	-	-
Recreation	-	-	-	-	-	-
Interest on long term debt	-	-	-	-	-	-
Depreciation expense	-	-	-	-	-	-
Total governmental activities	729,621	696,290	-	178,005	144,674	144,674
Total primary government	\$729,621	696,290	-	178,005	144,674	144,674
GENERAL REVENUES						
Investment earnings (losses)					\$6,546	6,546
Interest income - leases					-	-
Gain (loss) on sale of capital assets					-	-
Sale of surplus					-	-
Other revenues					28	28
Transfers in (out)					-	-
Total general revenues					6,574	6,574
Change in net position					151,248	151,248
Net position - beginning					0	0
Net position - ending					\$151,248	151,248

Coleman Ridge Community Development District (CRCDD)



ESTABLISHED
March 8, 2022

COUNTY

Sumter

APPROXIMATE TOTAL ACRES

559.1

MEETING SCHEDULE

CRCDD meets on the third Friday of the month at 10:00 AM.

Board Meetings are held at Everglades Recreation located at 5497 Marsh Bend Trail, The Villages, Florida

CRCDD Board of Supervisors

SEAT 1 / CHAIR
Martin Dzuro
martin.dzuro@districtgov.org

SEAT 2 / VICE CHAIR
Missie Biggs
missie.biggs@districtgov.org



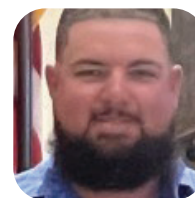
SEAT 3
Abigail Munz
abigail.munz@districtgov.org



SEAT 4
Chuck Wildzunas
chuck.wildzunas@districtgov.org



SEAT 5
Madison Keen
madison.keen@districtgov.org



FY 2024-2025 Goals and Measurements

GOAL 1: FINANCIAL MANAGEMENT AND BUDGET OVERSIGHT OBJECTIVES:

1.1 Conduct an annual review of investments and cash flow needs.

1.2 Adopt a proposed and final budget.

MEASUREMENT:

- Complete annual review of investments and cash flow to maximize returns and provide necessary funding for Board objectives (Yes/No)
- Board adoption of proposed budget by June 15, and final budget adoption in September (Yes/No)

GOAL 2: BOARD GOVERNANCE AND ACCOUNTABILITY OBJECTIVES:

2.1 Conduct an annual review of adopted rules to ensure they are up-to-date, relevant, and support effective Board governance.

2.2 Staff will seek out and provide learning options each year for Board members to complete the required annual ethics training, as it is a statutory requirement.

MEASUREMENT:

- Annual review of adopted rules completed (Yes/No)
- Learning options provided by Staff for Board members to complete annual ethics training (Yes/No)

GOAL 3: COMMUNITY ENGAGEMENT AND COMMUNICATION OBJECTIVES:

3.1 Maintain a minimum of three (3) communication outlets to effectively share Board information and initiatives with residents.

MEASUREMENT:

- Three communication outlets maintained (Yes/No)

